

A Letter from the Saginaw Future Chairman

Saginaw County and the Great Lakes Bay Region, which includes Bay and Midland Counties, have rapidly taken a leadership position in renewable energy and innovative technology for the State of Michigan.

While most areas of the world experienced a difficult year, 2009 brought the region tremendous opportunities in clean technology, such as solar, batteries and wind energy.

We also saw impressive gains in professional and hi-tech services, advanced manufacturing and agribusiness, along with continued support for the auto industry.

Development in these industries, with assistance from Saginaw Future (SF), led to nearly \$855 million in new investment and the creation of more than 2,500 jobs in 2009.

Over the past year, SF was also able to secure nearly \$10 million in infrastructure and community development grants for Saginaw County, along with retaining more than 2,500 workers at one of our largest employers and taxpayers - Nexteer Automotive.

The Saginaw Future Procurement Technical Assistance Center (PTAC)

worked with 22 Great Lakes Bay companies that won 515 government contracts valued at more than \$17 million.

The number of procurement contracts secured increased by 50% for the second year in a row.

With strong regional companies that operate in international markets, a collaborative initiative to attract new solar and solar-related companies is taking hold. Those efforts also strengthen existing economic initiatives.

Combined with an exceptional workforce, leading educational institutions, a high quality of life, advanced infrastructure and more, the *dream* really begins to take shape.

With the continued support of the private and public sectors (see page 10), we not only *dream* GREEN we look forward to a GREEN reality!

Bill Huss, Chairman
Saginaw Future Board of Directors



Vision - To be recognized as the premier organization providing proactive and focused economic development assistance, striving for diversified growth, increased tax base and job creation/retention for all of Saginaw County.

Mission - To increase economic opportunity in Saginaw County ensuring long term growth and prosperity by fostering investment primarily in advanced manufacturing, medical technology, renewable energy, hi-tech industries and professional services

Objectives - To actively support the expansion of advanced manufacturing, medical technology, renewable energy, hi-tech industries and professional services.

- To proactively recruit advanced manufacturing, medical technology, renewable energy, hi-tech industries and professional service firms to Saginaw County, MI, USA.
- To prepare and develop infrastructure, sites and buildings for new and expanding companies.
- To initiate effective programs to strengthen and grow our local skilled workforce.
- To network, form and foster partnerships with resources to achieve the SF mission.
- To provide the leadership and efficient management necessary to support the SF organization.

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Grants Secured - 1992 to Present

Year	# of Grants	Grant Funds	Private Investment
2009	2	\$9,875,000	\$1,003,000,000
2008	9	\$7,953,368	\$18,000,000
2007	4	\$6,090,000	\$1,009,800,000
2006	13	\$17,843,184	\$510,323,284
2005	6	\$14,845,000	\$3,894,050
2004	7	\$1,632,500	\$20,693,000
2003	4	\$695,350	\$11,215,000
2002	3	\$850,300	\$3,284,460
2001	6	\$2,513,938	\$11,628,992
2000	2	\$3,223,750	\$25,838,020
1999	2	\$442,500	\$27,606,000
1998	4	\$996,428	\$5,987,200
1997	1	\$223,141	\$2,527,000
1996	2	\$538,205	\$6,237,200
1995	4	\$5,474,002	\$305,524,717
1994	4	\$1,044,300	\$5,692,760
1993	2	\$859,846	\$5,182,032
1992	3	\$709,700	\$4,894,362
Totals	78	\$75,810,512	\$2,981,328,077

Statistical Overview

Business Activity	2009	1992-2009
Business Expansions	17	340
Businesses Attracted	3	90
Jobs Created	2,526	9,985
Jobs Retained	2,535	8,652
Workers Trained	*	6,138
Government Contracts	515	3,662
Total Value of Contracts	\$17,121,865	\$193,264,612
New Investment Value	\$854,890,661	\$5,680,318,432

*Economic Development Job Training grant funds have been allocated to the State's diversification efforts and Incumbent Worker Training funds have been allocated To No Worker Left Behind and other training programs.

Business Expansion & Attraction Projects

2009 Expansions	Investment	Jobs Created	Jobs Retained
AKT Peerless Environmental Services, LLC	undisclosed	6	-
CIGNYS Corporation - Bridgeport	\$384,546	2	-
CIGNYS Corporation - Shields	\$543,115	2	-
Dow Corning Solar Solutions Applications Center	\$3,500,000	2	-
Garber Management Group	-	-	71
Merrill Aviation	\$55,230	10	-
Merrill Technologies Group	\$6,000,000	100	-
Merrill Tool & Machine, Inc.	\$4,489,770	10	-
Mistequay Group, Ltd.	undisclosed	-	59
Morley Companies, Inc.	\$3,000,000	700	-
Morley Companies, Inc.	\$4,500,000	650	-
Nexteer Automotive	\$400,000,000	-	2,400
Prints Plus	\$140,000	2	-
Saginaw Control & Engineering	\$430,000	4	-
Siler Precision Machining, Inc.	\$43,000	-	-
Star of the West Milling Co.	\$705,000	-	5
Star of the West Milling Co.	\$3,700,000	-	-
Totals	\$427,490,661	1,488	2,535
2009 Attractions	Investment	Jobs Created	Jobs Retained
GlobalWatt	\$177,000,000	500	-
Saginaw Public Market	\$400,000	38	-
Suniva	\$250,000,000	500	-
Totals	\$427,400,000	1,038	-

2009 Saginaw Future Board of Directors



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Center Manager, Life
Sciences Business, Dow
Corning



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President & CEO,
Spence Brothers



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Executive Vice
President/COO,
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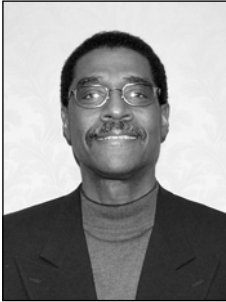
Bruce R. Hill*
Secretary/Treasurer,
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Brigitte K. Braddock*
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County Board of
Commissioners



JoAnn Cray*
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Saginaw Future



Darnell Earley*
Manager,
City of Saginaw



Bob Van Deventer*
President & CEO,
Saginaw County
Chamber of Commerce



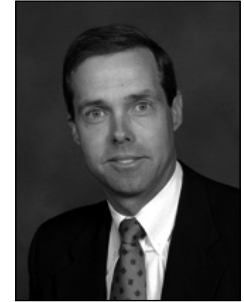
Tom Begin
Area Manager,
Consumers Energy



Elliot S. Berton
City President,
Chase



Michael P. Gannon
Vice President --
Business Strategy and
Human Resources,
Nexteer Automotive



Richard J. Garber
President,
Garber Management
Group



Dr. Jean Goodnow
President,
Delta College



Michael Hanley
Representative, United
Auto Workers



Jeffrey T. Martin
Community Relations
Leader, The Dow
Chemical Company



Paul T. Moore
DDA Director &
Village Manager,
Village of Birch Run



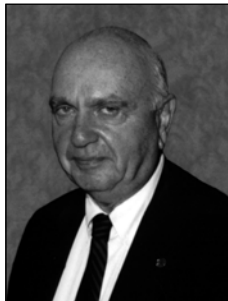
Ed Oberski**
CEO, Great Lakes Bay
Michigan Works!



Dr. Samuel Shaheen
President,
SSP Associates, Inc.



Joe Smith
Business Agent,
Teamsters Local 486



Martin Stark**
Business and
Community Leader



Russell Taylor
Manager,
Thomas Township



Jim Van Tiflin
Chairman of the Board,
Citizens Bank (Tri Cities
Region)



William G. Webber
President, Sargent
Docks & Terminal, Inc.

**Denotes Executive
Committee*

***Denotes Ex Officio
Members*

Automotive & Specialty Manufacturing

Garber & Saginaw Keep Buick Dealership After Letter Writing Campaign

www.garberbuick.com



General Motors Corp. announced in mid-2009 that it discontinued plans to remove the Buick nameplate from Garber Buick, 5925 State St. in Saginaw Charter Township. Third-generation owner Richard Garber credits the community's proactive approach in getting GM to reverse its decision.

"I personally delivered over 1,200 letters of support to General Motors Headquarters in Detroit to show the unique relationship Garber Buick is privileged to share with its customers and our community," said Dick Garber, President of Garber Management Group.

GM offered a conditional agreement to work with its channel strategy and Garber Buick is committed to General Motors goals and channel strategy in the Saginaw market.

"General Motors is respectful of the outstanding job Garber Buick has done in the past 100 years and of our history and legacy," stated Garber.

"General Motors did listen to the overwhelming support shown by our customers, business leaders, and community citizens as well as our leaders in local, state and national government and have rescinded its decision to cut ties with our dealership. We are very, very excited about this news."

Garber Buick, with its roots firmly planted in Saginaw, put together a unique and impressive business case. The 102-year old dealership is one of the 13 original Buick Distributorships in the U.S., and in 1980 Dick Garber was the youngest volume Buick dealer in history at the age of 25. Garber Buick is one of the top 5 to 10 volume Buick dealers in the U.S. and received a "Superior" rating for sales effectiveness from GM.

The Garber family and organization also have a long history of giving back to the community through volunteerism and financial resources.

Recovery Zone for Mistequay

www.mistequaygroup.com



Mistequay Group, Ltd.'s City of Saginaw location recently received Tool & Die Recovery Zone status. The Zone allows Mistequay to operate free of most state and local taxes for up to 10 years and retains 59 employees at 1212 N. Niagara St.

Tool and die shops have historically been an integral part of Michigan's economy, but intense foreign competition has created substantial challenges for the industry. Amendments to the Michigan Renaissance Zone Act in 2005 allow existing zones to request the inclusion of additional companies.

The tax-free designations help level the playing field by lowering operation costs and encouraging collaboration to help companies compete and keep these highly skilled jobs in Michigan.

In addition to the tax credit, the collaborative will provide networking opportunities, potential for joint purchasing and the introduction to new customers -- providing diversification and opportunities.

Siler Precision Grows in Merrill

989-643-7793



Siler Precision Machine, Inc. continues to develop and grow its Village of Merrill facility through the purchase of a new piece of equipment. This is the company's sixth investment since 2002, expanding nearly every year, despite the challenging economy.

Previous projects included several purchases of Computer Numerical Control (CNC) equipment, a CNC Milling Center, updating office space, meeting rooms and its main lobby to accommodate its growing business.

Siler Precision was established in 1994 when owners converted a vacant car dealership into a tool and die facility.

The company manufactures specific dies, tools, die sets and industrial molds for manufacturers, and specializes in precision and CNC machining. SF has worked closely with Siler and was able to assist the company and the community with tax incentives.

Clean Technology & Professional Services

AKT Peerless Environmental Services Expands Capabilities

www.aktpeerless.com



In 2009, AKT Peerless Environmental Services, LLC acquired Chicago -based, Informed Energy Decisions, an energy auditing firm.

AKT Peerless founder Brian Eggers said the deal was more than a year in the making and fits with his company's goal to expand its reach in Illinois and the Chicago area, where a lucrative market exists for Brownfield redevelopment.

"We were already in the region, but not on this scale," he said.

Having reached \$7 million in sales in 2008, the Informed Energy Decisions acquisition may position AKT for many of the "green" opportunities available today.

Projects promoting environmental stewardship have also led a number of AKT staff members to become Leadership in Energy & Environmental Design (LEED) accredited professionals. The expertise allows AKT to provide energy consulting services for clients.

In addition to energy audits and saving, Informed Energy specializes in property cost analysis, Energy Star certification, advice on energy-based tax incentives, green design consultation, rehabilitation and construction.

AKT Peerless hired six new workers resulting from the merger. The firm specializes in environmental consulting with four locations throughout the State.

AKT provides a wide range of environmental services including: environmental assessments, subsurface investigations, project management, underground storage tank (UST) closures, waste management, environmental compliance and permitting, and brownfield services.

In 2004, the firm relocated its Saginaw office to the former Aubry Cleaners building on 212 Janes St. in Downtown Saginaw after extensive renovations were completed.

New Equipment for Prints Plus

<http://thecopyfactory.com>



Prints Plus Inc., located in the City of Saginaw invested in new equipment to expand its capabilities.

The company purchased a specialized Flatbed Printer, which allows the business to produce near-photographic quality prints on rigid and flexible media for sign and display graphic applications.

Prints Plus invested \$140,000 and created two additional positions as a result of the project. The equipment will allow the company to maintain a competitive pace with the industry.

Saginaw Future assisted the printer and the community with an investment incentive.

Prints Plus specializes in large format commercial printing, copying, blue-prints, signage and more.

In 2000, the company doubled in size with a 2,772 sq. ft. expansion and has purchased new equipment in 2006 and 2008, valued at more than \$225,000.

Saginaw Public Market Renovated

www.saginawpublicmarket.com



The Saginaw Public Market and Annex Banquet & Event Center have been renovated and reopened for business.

Located in Spaulding Township, just south of Saginaw's city limits, the Saginaw Public Market offers facilities and space for entrepreneurs and start-up businesses. The market showcases products and capabilities at a very reasonable rental rate.

Currently 22 businesses, staffed by 37 people, lease space on a weekly basis. The Public Market has undergone an extensive facelift with a significant investment made in the purchase and renovation of the facility. Owners also invested in and renovated the Banquet & Event Center, which is the only facility of this type in this geographical area.

Besides a local lender, the company received financial assistance through the East Central Michigan Planning and Development Region loan fund. SF works with East Central on loan projects and additional economic initiatives.

Saginaw County Solar Projects & Opportunities

"The Great Lakes Bay Region has attracted more than \$3 billion in solar and photovoltaic business investments in the past five years," said JoAnn Crary, President of Saginaw Future. "We believe that a solar cluster has a foothold in the Great Lakes Bay Region and that there is great potential for additional growth."

Suniva Announces Major Investment

www.suniva.com



Georgia-based Suniva Inc. is a significant addition to Michigan's burgeoning clean-energy industrial base as it plans to invest \$250 million in a new solar manufacturing facility in Saginaw County's Thomas Township. Suniva is projecting to create 500 new jobs over the next five years subject to receiving a Department of Energy loan guarantee, which the company recently applied for.

"We welcome Suniva to our growing list of world-class green manufacturing leaders that are establishing operations here," Governor Jennifer M. Granholm said. "They're coming here for the skilled workforce, strong work ethic and competitive business climate that are synonymous with Michigan."

The Michigan Economic Growth Authority (MEGA) recently, on a Michigan Economic Development Corporation recommendation (MEDC), approved a photovoltaic Michigan Business Tax (MBT) credit valued at \$15 million over five years. Other state and local incentives were also provided by the MEDC, County of Saginaw and Thomas Township.

GlobalWatt Selects Saginaw

www.globalwatt.com

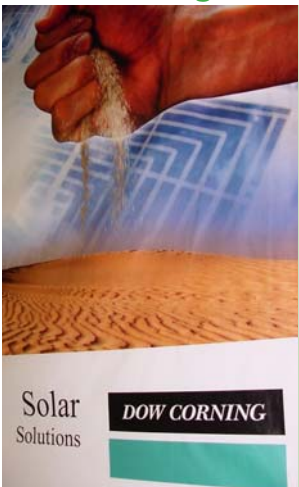


San Jose, Calif.-based GlobalWatt Inc. recently announced that it will locate its 500-job, \$177 million solar module production plant in the City of Saginaw. The GlobalWatt announcement came after the company was awarded Michigan Economic Growth Authority tax credits, including seven years of employment tax credits and a \$10 million large brownfield Michigan business tax credit.

Sanjeev Chitre, Chairman and Chief Executive Officer of GlobalWatt, said the decision to locate in Saginaw largely was based on the other solar-related investments in the area, such as those at Thomas Township's HSC and interest by Suniva, combined with the existence of a skilled labor force with a background in auto manufacturing, who easily can transition into solar-related manufacturing. Economic analysis by the MEDC estimates the GlobalWatt facility will generate a total of 2,768 jobs, including 500 direct jobs, by the year 2016. GlobalWatt will locate its production facility at 1200 Leon Scott in Saginaw and expects to begin operating in 2010.

Dow Corning Invests \$3.5 Million in Solar Solutions Center

www.dowcorning.com



Dow Corning Corp. invested another \$3.5 million at its Solar Solutions Applications Center in Freeland. The investment supports continued research and development of new techniques to commercialize the use of silicones. The company is working towards replacing organic materials in the construction of solar laminates, which then are made into solar modules. Demonstrating its commitment to drive solar power innovations, Dow Corning opened its Solar Solutions Application Center in 2008 to collaborate with customers to develop, evaluate and pilot materials solutions used to manufacture solar panels.

The 27,000 sq. ft., state-of-the-art facility represents a combined investment of \$6.5 million and includes a laboratory, pilot equipment and testing facilities. A team of more than 25 engineers and scientists staff the facility, which is designed to be expanded as needed to meet the needs of the growing solar and photovoltaic industry. Dow Corning is investing to expand its portfolio of total solution packages for solar cell manufacturing, module assembly and installation.

Innovation & Green Technology

"Nexteer Automotive is committed to keeping our Buena Vista (Mich.) facility strong, retaining our dedicated employees and providing advanced wheel-to-wheel steering and driveline technology to automakers around the world," said Mike Gannon, Vice President -- Business Strategy and Human Resources, Nexteer Automotive.

Morley Companies Adds 650 Jobs & More to Come

www.morley.net.com

Morley Companies, Inc. added 650 new jobs and invested \$4.5 million in Saginaw Charter Township. The MEDC awarded Morley a five-year, \$2.8 million tax credit to beat out competing sites in Oregon, Texas and Canada. Saginaw Township, also awarded a six-year tax break to the company for new equipment and fixtures in the building, the fourth to rise on the site. The 32,750 sq. ft. facility houses a call center and a training area, where employees provide data collection and market research. SF and the Saginaw County Chamber worked with area legislators to modify the current MEGA law, to include health care benefits in the eligibility criteria. This enabled Morley be the first in the State to benefit from the law change.

Morley Companies is also in the process of attracting new business opportunities for its market research product. The company expects to invest \$3 million and create 700 jobs over the next five years as a result. The MEDC provided a MEGA Michigan Business Tax Credit for 10 years. A Saginaw Township location for this expansion is likely and the MEGA credit is contingent upon local approval of a tax abatement.



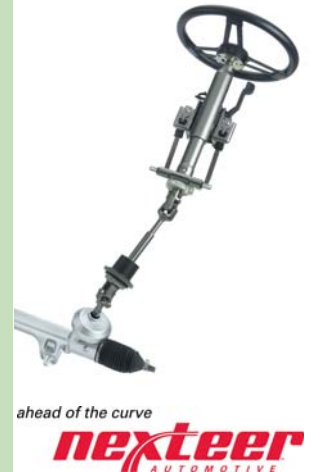
Nexteer Automotive has Long-Term Plan

www.nexteer.com

Nexteer Automotive, formerly Delphi Steering, plans to invest \$400 million in its Buena Vista Charter Township operations including job retention, information technology, manufacturing equipment and retaining the global headquarters. This investment also supports Nexteer Automotive's Michigan-based global engineering center, which includes R&D activities, product and process validation labs, manufacturing process development labs and the Vehicle Engineering Center and test track.

In an effort to advance these goals, the company received a retention tax credit on 2,400 full-time employees at the Buena Vista facility from the MEDC's MEGA board and received local approve from Township officials. The expected value of the incentive is \$70 million over 10 years.

The MEGA credits are important in terms of retaining high-skilled jobs in the State and the MEDC's partnership is essential to increasing the long-term economic growth and competitiveness of companies based in Michigan.



Merrill Technologies Targets Alternative Energy Opportunities

www.merrilltg.com

Merrill Technologies Group (MTG), in partnership with Northern Power Systems, received a \$3 million diversification grant through the Michigan Department of Energy, Labor and Economic Growth and the MEDC. The funds will be matched with \$3 million from the company and will be used to construct prototypes and a pilot program, using permanent magnet generators and advanced direct-drive design technology. The expectation is that MTG will become a major supplier for Michigan-made wind turbines developed by Northern Power, an American wind turbine OEM. The turbine will consist of almost entirely American-made content and will be destined for U.S. markets. The project is expected to create between 75 and 125 jobs initially.

The company also recently purchased nearly \$4.5 million in new equipment, primarily horizontal machining centers due to increased demand in the aerospace, wind and solar markets with assistance from the Saginaw Future Procurement Technical Assistance Center (see page 11).



Advanced Manufacturing

CIGNYS Invests in Bridgeport and Shields Locations

www.cignys.com



In 2009, CIGNYS invested nearly \$1 million in two of its three Saginaw County facilities creating four new jobs. With facilities in Bridgeport, Saginaw and Shields, the group of companies share resources and talents that result in lean, competitive management and operational practices.

CIGNYS purchased new equipment for its Shields facility, investing \$543,115. The company added new vertical machining centers and water-jet systems, and has expanded at the site in each of the last two years.

CIGNYS-Bridgeport Facility also expanded again and purchased new milling centers and EDM machines. Since 2005, the company has invested more than \$1.4 million in its Bridgeport location creating nine jobs. CIGNYS-Bridgeport specializes in precision machining, prototypes, and test and assembly fixturing.

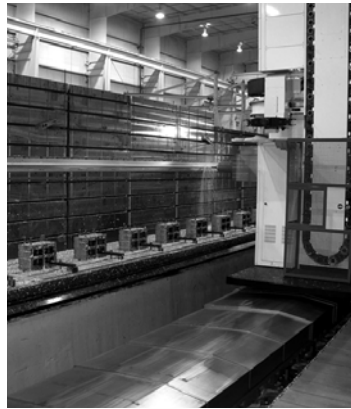
Saginaw Future worked with the Bridgeport and Shields communities in order to develop tax abatement packages, which led to the new investments.

In addition, CIGNYS has been working with the Saginaw Future PTAC - seeking new government contracting opportunities (see page 11). As of September 2007 and pursuant to the Arms Export Control Act and the International Traffic in Arms Regulations, the Office of Defense Trade Controls Compliance has registered CIGNYS as a corporation authorized to engage in the United States in the business of manufacturing and exporting defense articles.

CIGNYS was founded in 1919 under the name Saginaw Products Corporation and is a diverse manufacturer of a variety of products. The CIGNYS family of companies specialize in: materials handling equipment, ground support equipment for the aerospace industry, specialized military products, prototype stampings and tooling, and advanced wear materials for the extrusion process industries.

Merrill Aviation Takes Flight

www.merrillaviation.com



Merrill Aviation is located in Jonesfield Township at the site of the original Merrill Tool facility. The company made real property improvements needed to reopen the facility and bring it up to grade necessary to do aviation work.

Merrill Aviation has received several certifications allowing it to secure new business in engine and landing gear repair and rebuild. The company has expanded in many specialty services such as Non Destructive Testing (NDT), specialty blasting and plating. Merrill Aviation also machines and repairs several different airplane components.

Company leaders have projected huge growth potential in this industry and are also looking at providing specialized painting in the aviation industry. A number of companies send parts to remote locations for painting.

Merrill Aviation currently has three certified A&P maintenance technicians on site, with over 67 years of combined aerospace experience.

Saginaw Control & Engineering Invests

www.saginawcontrol.com



Saginaw Control & Engineering (SCE) added four jobs after the installation of a \$430,000 welding machine. Recently, the Saginaw Charter Township Board of Trustees approved an investment incentive on the new equipment.

SCE has been serving the electrical industry since 1963 at its 255,000 sq. ft. manufacturing complex located at 95 Midland Rd. The company specializes in manufacturing both standard stock and custom designed enclosures, as well as precision sheet metal fabrications.

Its manufacturing and warehouse facility uses state-of-the-art fabricating equipment and laser technology. SCE is also ISO 9001:2000 certified.

In addition to its manufacturing facility and warehouse, SCE has added a distribution center in Lenoir City, Tennessee; to accompany existing distribution centers in Aurora, Ohio; and Kenosha, Wisconsin.

Agribusiness & Awards

Two Projects for Star of the West Milling in 2009

www.starofthewest.com



Star of the West Milling Co. made two significant investments in 2009 totaling more than \$4.4 million, which helped retain five jobs. The company provides drying, processing and storing of grains and has storage facilities throughout Saginaw County.

In Summer 2009, Star of the West Milling expanded and refurbished its City of Frankenmuth headquarters and built additional storage units and a grain dryer at its Frankenmuth Township location this Spring.

Built by the Hubinger family in 1870, sold to local farmers in 1903 and incorporated in 1920, Star of the West has seen continual growth in size and reputation over the years.

The company has expanded from one mill to five flour mills in four different states and has elevators in seven countries. It handles wheat, corn, soybeans, processes edible beans and provides local farmers with their crop inputs.

Star of the West's 160 foot high silo in the City of Frankenmuth holds 260,000 bushels of wheat, which is a 35 day supply for the mill. The company's overall daily flour milling capacity makes it the 17th largest miller in the United States.

The agribusiness buys much of the State of Michigan's wheat crop in order to produce pastry flour used by the nation's major pie and cookie bakeries. One of its major clients is the nationally known Kellogg's cereal company of Battle Creek. Star of the West also has a successful Flour Division and Edible Bean Division.

Saginaw Future has worked closely with the growing agribusiness on a number of projects, including the past two years in a row. In 2008, Star of the West added 643,000 bushels of additional storage and a grain dryer in Frankenmuth Township, investing more than \$2.2 million and retaining five jobs.

Award for Saginaw Future & Partners

www.eda.gov



U.S. Commerce Secretary Gary Locke recently announced that Saginaw Future, (SF) the Michigan Economic Development Corporation (MEDC) and the Saginaw County Chamber of Commerce (SCCC) received the 2009 Excellence in Economic Development Award for Excellence in Environmental or Energy Economic Development for commitment to research-based, market driven economic development.

"SF, the MEDC and the SCCC represent the best and brightest in 21st century economic development," Locke said. "Excellence Award winners exemplify the importance of supporting regional strategies to ensure American communities succeed in the global marketplace and create higher-skill, higher-wage jobs."

The economic development team worked together to assist Dow Corning and Hemlock Semiconductor in a global site search in 2008 for its \$1 billion poly-silicon expansion project.

Solar Marketing Materials Recognized

www.MiGreatLakesBaySolar.com



The Great Lakes Bay Economic Development Partnership (EDP) recently received two economic development marketing awards from the Michigan Economic Developers Association.

The Great Lakes Bay EDP is a marketing collaboration made up of Bay Future, Inc. Midland Tomorrow and Saginaw Future. The partnership presents a unified marketing message to help stimulate the region's solar industry. The Great Lakes Bay EDP, representing a community between 100,001-500,000 in population, received awards for Best Display Piece and Best Printed Materials.

The Partnership's solar promotional materials also received first place for Overall Marketing Materials for a Large Community. The award was presented by the Mid-America Economic Development Council, whose mandate is to enhance economic developer's professional knowledge, capabilities and opportunities through multi-state networking, education and site selector interaction.

		
<p>\$30,000 +</p> <ul style="list-style-type: none"> Dow Corning Corporation and Hemlock Semiconductor Corporation <p>\$25,000</p> <ul style="list-style-type: none"> Citizens Bank Covenant HealthCare <p>\$10,000 - \$20,000</p> <ul style="list-style-type: none"> JPMorgan Chase Foundation Consumers Energy The Dow Chemical Company HealthPlus of Michigan Mobile Medical Response, Inc. Nexteer Automotive St. Mary's of Michigan <p>\$4,000 - \$5,000</p> <ul style="list-style-type: none"> National City Bank The Saginaw News <p>\$2,000 - \$3,999</p> <ul style="list-style-type: none"> Bavarian Inn Restaurant & Lodge Bierlein Companies, Inc. Braun, Kendrick, Finkbeiner PLC Champagne & Marx Excavating, Inc. Chemical Bank Fabiano Brothers Frankenmuth Mutual Insurance Co. Garber Management Group Great Lakes Bay Michigan Works! IBEW Local #557 Independent Bank John E. Green Company Means Industries, Inc. Memtron Technologies Co. Merrill Technologies Group Morley Companies, Inc. Pumford Construction Inc. Rehmann Riverfront Medical Realty Spence Brothers Spicer Group Stevens Worldwide Van Lines The Straits Corporation Wildfire Credit Union Wolgang Corporation <p>\$1,000 - \$1,999</p> <ul style="list-style-type: none"> 1st State Bank Acoustical Services, Inc. Amigo Mobility International, Inc. Art Sample Furniture CIGNYS JoAnn Crary Delta College Filtrona Porous Technologies Frank M. Polasky, PLC Fullerton Tool Company Glastender, Inc. Hausbeck Pickle Company Inc. 	<p>ITC Holdings Corporation</p> <p>Kochville Township DDA</p> <p>Lake Huron Credit Union</p> <p>Michigan CardioVascular Institute</p> <p>Midwestern Surgical Associates</p> <p>Residence Inn/Springhill Suites by Marriott</p> <p>Rifkin Scrap Iron & Metal Co.</p> <p>Saginaw Bay Underwriters</p> <p>Saginaw Transit Authority Regional Services (STARS)</p> <p>Saginaw Valley State University</p> <p>Sargent Docks & Terminal, Inc. and Saginaw Rock Products</p> <p>Scientific Brake & Equipment Co.</p> <p>SSP Associates, Inc.</p> <p>SVRC Industries, Inc.</p> <p>Synergy Medical Education Alliance</p> <p>Tri-Star Trust Bank</p> <p>United Auto Workers Region 1D</p> <p>Wanigas Credit Union</p> <p>Wigen, Tincknell, Meyer & Assoc., Inc.</p> <p>William A. Kibbe & Associates, Inc.</p> <p>Wolohan Enterprises Inc.</p> <p>Yeo & Yeo</p> <p>\$301 - \$800</p> <p>A.C. Klopff Inc.</p> <p>Absolute! Building Maintenance</p> <p>Accurate Carbide Tool Co.</p> <p>AKT Peerless Environmental Services, LLC</p> <p>American Maintenance & Cleaning</p> <p>Andrews, Hooper & Pavlik PLC</p> <p>Brandle Roofing & Sheet Metal Co.</p> <p>BRONNER'S CHRISTMAS WONDERLAND</p> <p>Central Warehouse Company / Saginaw Diversified Services LLC</p> <p>Chesaning Manufacturing Co.</p> <p>Community State Bank</p> <p>Deisler Funeral Home</p> <p>Duperon Corporation</p> <p>Duro-Last Roofing, Inc.</p> <p>E.A. Becker & Associates, Inc.</p> <p>Employee Benefit Resources, Inc.</p> <p>Firstbank-Alma</p> <p>Frankenmuth Credit Union</p> <p>Gardner, Provenzano, Schauman & Thomas, P.C.</p> <p>Gilbert, Smith & Borrello, P.C.</p> <p>Hi-Tech Optical Inc. & Phase Liner of Michigan, Inc.</p> <p>Horizons Conference Center</p> <p>HYMMCO, LLC</p> <p>InCal Technologies</p> <p>Iron Workers Local 25</p> <p>KUKA Assembly and Test Corp.</p> <p>LB Transportation Group - Omni Warehouse</p> <p>Mahar Tool Supply Co., Inc.</p> <p>Masud, Patterson, Schutter, Peters & Vary, P.C.</p> <p>McNally-Nimmergood Co.</p> <p>Michigan Sugar Company</p> <p>Miles Petroleum & Propane, Inc.</p> <p>MIS Corporation - Michigan</p> <p>Muehlenbeck Distributing Co., Inc.</p> <p>Norton Accounting & Consulting</p> <p>One Source Office Products</p> <p>Orchid Unique Orthopedic Solutions</p> <p>R.C. Hendrick & Son, Inc.</p> <p>Remer Plumbing, Heating & A.C. Inc.</p> <p>Saginaw Medical Federal Credit Union</p> <p>Severance Tool Industries</p> <p>S.P.A.C.E., Inc.</p> <p>Standard Electric Company</p> <p>Star of the West Milling Company</p> <p>Team One Credit Union</p> <p>Thiel Electric</p> <p>Trademark Commercial Group</p> <p>Wade Trim, Inc.</p> <p>William F. Nelson Electric, Inc.</p> <p>Wirt Financial and Leasing Services</p> <p>Wirt Saginaw Stone Dock</p> <p>Wright-K Technology, Inc.</p> <p>XPEDX, Division of International Paper Co.</p> <p>Zatkoff Seals & Packings</p> <p>Zehnder's of Frankenmuth</p> <p>\$50 - \$300</p> <p>Delena and Ed Allen</p> <p>Bailey Construction</p> <p>Beattie Master Pool & Spa</p> <p>Business Innovations Group</p> <p>Century 21 Signature Realty</p> <p>Cinderella, Inc.</p> <p>CMW Real Estate, Inc.</p> <p>Future Insurance Agency</p> <p>General Machine Service</p> <p>Hoyt Nursing & Rehab Centre</p> <p>J. M. Kusch, Inc.</p> <p>John M. Jacobs Plumbing & Heating Inc.</p> <p>John V. Polomsky II, P.C.</p> <p>Steve & Ann Jonas</p>	<ul style="list-style-type: none"> King Communications Inc. MacDonald Broadcasting Company Maple Ridge Financial Mast, Foulds & Co., P.C. The Mayan Agency MBS International Airport Commission Mid Valley Insurance Midwest Sales, Inc. Panda Promotional Products Pat's Food Center Pinnacle Design RA Monk Insurance Agency R&R Ready-Mix, Inc. Ramey's Janitorial Services Saginaw Co. Employees Credit Union Saginaw Machine Systems TBF Graphics/Digital Terabyte Consulting TPI Powder Metallurgy Inc. TSSF Architects, Inc. Webster, Looby & Baumgarten, P.C. Zehnder & Associates, P.C. Zeilinger Wool, Co. Zolton Law Offices <p>In-Kind</p> <ul style="list-style-type: none"> Advanced Tex Screen Printing, Inc. Dornbos Printing Impressions Masud, Patterson, Schutter, Peters & Vary, P.C. The Michigan Banner Princing & Ewend Step Above Enterprises -Jake's Old City Grill WNEM TV5 <p>Local Government Contracts</p> <ul style="list-style-type: none"> Bridgeport Charter Township DDA Buena Vista Charter Township DDA Carrollton Township Chesaning Township City of Frankenmuth City of Saginaw City of Zilwaukee County of Saginaw Richland Township Saginaw Charter Township Spaulding Township Thomas Township Tittabawassee Township Village of Birch Run Village of Chesaning Village of Merrill Village of St. Charles <p>Project Specific Contributors</p> <ul style="list-style-type: none"> Arnold & Gertrude Boutell Memorial Fund <i>administered by Citizens Bank Wealth Management</i> AT&T Foundation Robert E. Stark & Martin H. Stark Foundation

Building Momentum for Future Jobs & Investment

www.SaginawFuture.com/funding.htm



Saginaw Future partnered with the Saginaw County Chamber of Commerce to raise funds for Momentum - Campaign for Tomorrow's Growth. The campaign resulted in contributions that are used to support SF's economic development efforts from 2008 through 2010. Led by Campaign Chairman and SF Past Chairman Herbert Spence III, nearly 160 private sector companies, organizations and individuals have made contributions to date. In addition, four area foundations have provided project specific funds. SF also contracts with 17 local municipalities, including the County of Saginaw and the City of Saginaw, for economic development services and expertise.

The support of local businesses, individuals, foundations and organizations will allow for continued progress in existing programs and new initiatives. As Saginaw Future readies to launch its next funding campaign for 2011 through 2013 in these difficult times, please remember to *Support Jobs & New Investment*. To contribute now, go to www.SaginawFuture.com and click **Support Saginaw Future!**

Procurement Center and Corporate Watch Call Program

Saginaw Future believes that business advocacy is not only a project specific endeavor, rather a continual process of relationship building. SF takes the initiative to share information on the economic tools available to help businesses and the Saginaw County and regional community prosper.

Millions in Government Contracts

www.SaginawFuture.com/contractopps.htm

The federal government is a multi-billion dollar purchaser of goods and services. State and local governments are also major purchasers of products and services. The Saginaw Future Procurement Technical Assistance Center (PTAC) provides no fee assistance to businesses that are interested in tapping this market. The services offered by the Saginaw Future PTAC include bid matching, market research, specifications and standards, federal acquisition regulations, subcontracting opportunities and much more.

During 2009, the Saginaw Future PTAC helped 22 companies win a total of 515 government contracts with a total value of more than \$17 million. The numerous products and services provided include aerospace equipment, medical device products, road construction and transportation products. The Procurement Center educates businesses through formalized seminars and specific one-on-one consultations. The Saginaw Future PTAC sponsored or co-sponsored nine seminars that were designed to assist local companies by expanding company markets and pursuing new opportunities.



Thomson Aerospace & Defense - *Contractor of the Year*

www.thomsonlinear.com

Thomson Aerospace & Defense has been selected as the Saginaw Future Procurement Technical Assistance Center *Contractor of the Year* for its successful collaboration with and long standing work for the federal government. From ball screws to electro-mechanical solutions, Thomson Aerospace & Defense is a manufacturer of high quality, reliable products in demanding applications for commercial and military aircraft, Land Vehicle & Naval Systems.

Located at 628 N. Hamilton St., Thomson has been operating in the City of Saginaw for more than 20 years. Thomson Aviation Service in Saginaw is an approved FAA station, with full repair services. The company has developed primary flight control components and sub-systems for the aerospace industry and has provided custom missile assemblies for the smart weapons market. Thomson also has developed creative, rugged solutions for the Mobile Off Highway market and that can quickly be customized for the unique needs of the military.



2009 Corporate Watch Call Program

www.SaginawFuture.com/sitelocation/busadvocate.htm

Consistent communication is a must in keeping up with our fast changing world, especially when it comes to economic development. By meeting with local companies on a regular basis, Saginaw Future remains connected and responsive to changing needs and competitive issues. SF staff members team up with the MEDC to target specific base job providers. Designed to help existing local businesses grow and flourish, Saginaw Future's Corporate Watch Call program addresses companies' concerns and provides key assistance. During last year alone, SF's Corporate Watch Call team met with 145 companies in Saginaw County.

These meetings provide a great opportunity for SF to help existing businesses remain strong, continue to grow and target new markets. SF learns about the challenges and opportunities facing local companies, and in turn is able to offer solutions and information. Examples of these solutions include procurement, incentive packaging, site location assistance, workforce programs, infrastructure improvement grants, financing opportunities and more. SF's role is to reduce barriers and support jobs and new investment.



Marketing, Community Projects & Services

Tradeshows

Saginaw Future markets Saginaw County at various events throughout the state, country and world, ranging from industry tradeshows to state coordinated site consultant seminars. As a follow up, SF provides consultants and corporate executives with packages to learn more about the benefits of a Saginaw County, MI, USA location. Saginaw Future, its Great Lakes Bay Economic Development Partners and the Michigan Economic Development Corporation recently attended the largest solar tradeshow in the world to market the region and the state.

Marketing

SF places advertisements in local, regional and national publications, which focus on targeted industries. SF has also contributed to numerous articles featuring the Great Lakes Bay and produces a number of specific publications and promotions to help market the county.

Community

SF continues to work with the Great Lakes Bay Regional Alliance, which is a group of economic and civic leaders from Saginaw, Bay and Midland Counties, in order to identify and initiate regional projects. The members joined together to develop a regional leadership program and have launched a regional brand - Great Lakes Bay Region.

SF staff members also actively volunteer for a number of civic initiatives, and sit on numerous business related and service organization boards, from the Great Lakes Bay Michigan Works! and Michigan Economic Development Corporation to the International Economic Development Council.

Economic Development Services

Saginaw Future provides numerous services and expert assistance including: infrastructure development and grant administration, tax abatement ombudsman, incentive packaging, marketing materials, government contracting, business attraction, proposal packaging, links to job training assistance programs, links to worker recruitment assistance and much more!

Contact Saginaw Future

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