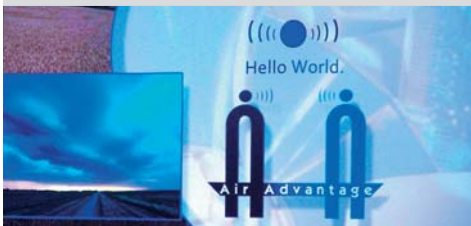


SAGINAW FUTURE DEVELOPMENT NEWS

A QUARTERLY PUBLICATION



- Capable of high pinion torques
 - High quality pinion for improved run out & surface finish
 - Optimized tooth mesh design for durability
- Robust against high feedback loads (Rattle)
 - Preload Pinion Bearings similar to CEPS applications for Gear Shaft Preload
 - Robust Rack Bearing designs to ensure a delatched rack to pinion interface

- High performance wireless motor
- High capacity assist mechanism
- High load premium steering gear
- Common Nexteer electronics (motor, controller, & sensor)
- Integrated non-contact torque & position sensor
- Internal wiring

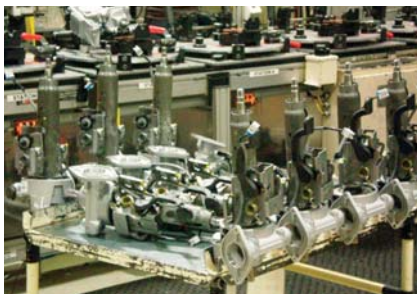
- Built-in suspension of steering rack
- High performance bushing stop
- High capacity assist mechanism
- High load premium steering gear
- Common Nexteer electronics (motor, controller, & sensor)
- Integrated non-contact torque & position sensor
- Internal wiring

**NEXTEER DRIVING
INNOVATION
AIR ADVANTAGE
TAKES OFF
OPPORTUNITY
GREAT LAKES BAY**

CELEBRATING
20 YEARS
OF GROWTH!

Millions INVESTED

in Saginaw County



NEXTEER DRIVING INNOVATION

www.nexteer.com

Nexteer Automotive continues to invest in its Saginaw operations in Buena Vista Charter Township. Since the first half of 2010, the company invested over \$20 million to update operations and increase capacity at its 400 acre campus. Investment in Nexteer's Saginaw headquarters allows the company to remain competitive and increase its global footprint, which in turn, brings stability to its employees and to the Great Lakes Bay Region.

As Saginaw County's largest private employer, Nexteer continues to expand employment at its world headquarters. Since Pacific Century Motors acquired the company in November of 2010, Nexteer has added over 650 jobs in Saginaw, bringing the total on campus to 4,200. Its employees are very passionate about supporting their communities, local charities and businesses, playing a vital role not only in the company's success, but also the success of the entire Great Lakes Bay Region. Nexteer has 60 plus global customers that include GM, Ford, Chrysler, Fiat, Toyota, PSA Peugeot Citroen and manufacturers in India, China and South America.



HIMS - HEALTHY INVESTMENT

www.dowcorning.com

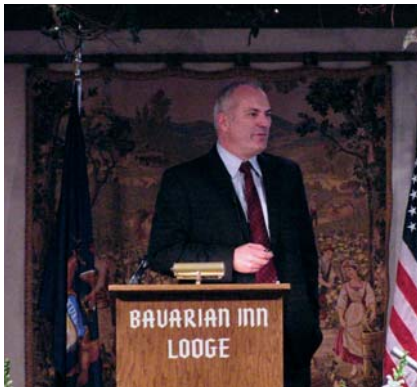
Dow Corning Corporation recently invested in its Health Industries Materials Site (HIMS) on Geddes Rd. in Thomas Township. The expansion included purchasing new machinery and equipment, and adding more clean room space totaling nearly \$6.5 million. Established in 1964, HIMS is the only Dow Corning site dedicated to supplying products to the health care industry.

The facility is registered and inspected by the United States Food and Drug Administration as a producer of bulk pharmaceutical ingredients. These products are used by customers around the world to manufacture a wide variety of health care related products, including pharmaceutical tubing, pacemaker leads, drug-delivery patches, home diagnostic kits for renal patients, antigas antifoams and other pharmaceutical products.



AIR ADVANTAGE TAKES OFF

www.airadvantage.net



Scott Zimmer, President of Air Advantage, made the project announcement.

Air Advantage received \$64.25 million in federal ARRA funding to offer broadband service to customers in 13 counties throughout the region. Frankenmuth based Air Advantage estimates the project will serve about 698,000 people, 21,000 businesses, and 4,000 community institutions, while creating 142 jobs.

The company is pursuing additional private match funds, with nearly \$5 million in assets deployed to date. The City of Frankenmuth and SF assisted the company with financing opportunities, supported the project during the process of securing the grant funds and finding a site for the expansion.

NEW SITE FOR SAGINAW PATTERN

(989) 752-5514



Footings are being poured for the new Saginaw Pattern building in Kochville Township.

Saginaw Pattern is an automotive Tier I supplier of aluminum molds for foam seats, head rests, arm rests and other foam products for the automotive industry. A majority of products are exported to Europe, Mexico and Canada.

Due to growth, the company is constructing a new 17,000 sq. ft. facility in the Champagne Industrial Park in Kochville Township. The two shift operation employs 32 people and the plan is to add three additional workers. SF assisted with the sale of its former location to Saginaw Valley State University and in various aspects of the \$700,000 expansion.

R&M MACHINE DIVERSIFICATION

www.rmmachine.com



R&M Machine Tool, Inc. is located at 7920 Webster Rd. in Tittabawassee Township.

R&M Machine Tool, Inc. is a Tittabawassee Township-based company that has new opportunities through diversification into the prosthetics market. Its original business focus was making parts for crash test dummies and now its titanium parts division is supplying joints for prosthetic hands and arms.

R&M Machine purchased \$112,000 in new equipment and the community provided an investment incentive. Company leaders expect to see continued growth in this medical device market and may increase employment and add nearly \$750,000 in new equipment over the next year.

SAGINAW FUTURE

INITIATIVES



OPPORTUNITY GREAT LAKES BAY TOUR

www.michiganadvantage.org

Opportunity Great Lakes Bay was a successful Regional tour and career networking event that targeted new or soon-to-be college graduates interested in employment. More than 150 young professionals began the day at The H Hotel in Midland for a kick-off breakfast and a tour of Midland. A career networking fair with 40 companies and a lunch was held at Apple Mountain in Freeland, which was followed by a tour of Saginaw County. A closing mixer was held at Bay City's Delta College Planetarium, after completing its community tour.



SMALL BUSINESS OUTREACH TOUR

afdaf

The U.S. Small Business Association Small Business Outreach Tour was recently hosted by Delta College and the Michigan Small Business & Technology Development Center. The Tour was a coalition of small business resources working in collaboration to provide information and assistance that directly impacts small businesses. The Outreach Tour featured 11 presentations including financing options by Saginaw Future Executive Vice President Steve Jonas. Nearly 100 attendees were present, and SF and its Regional Partners featured economic services at a booth.



GLB REGIONAL PROGRESS REPORT

www.greatlakesbay.org

The Great Lakes Bay Regional Alliance hosted its first regional progress update at the Midland Center for the Arts, to promote its brand and to welcome its newest member, Isabella County. Regional collaboration was highlighted, including the \$48 million passenger terminal at MBS International Airport, which is expected to open in 2013. Regional organizations had display booths to inform attendees on numerous developments, from economic growth to tourism.

Use your smartphone QR-Code scanner to learn more about Saginaw Future!



SAGINAW FUTURE 2011 PERFORMANCE REPORT

	2011 Goal	1st Quarter	2nd Quarter	YTD Total
Business Expansions	25	5	7	12
Businesses Attracted	5	3	2	5
Jobs Created/Retained	1,000	927	768	1,695
# of Gov't Contracts	400	23	155	178
Value of Gov't Contracts	\$15 M	\$75.2	\$2.5	\$77.7 M
Value of New Investment	NGE	\$10.95 M	\$34.6 M	\$45.55 M

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SAGINAW FUTURE

2011 Saginaw Future

CONTRIBUTORS

\$30,000 +

- Covenant HealthCare
- Dow Corning Corporation and Hemlock Semiconductor Corporation
- Harvey Randall Wickes Foundation

\$25,000

- Frank N. Andersen Foundation
- Garber Management Group

\$10,000 - \$20,000

- Citizens Bank
- Consumers Energy
- The Dow Chemical Company
- HealthPlus of Michigan
- Mobile Medical Response, Inc.
- Nexteer Automotive
- Residence Inn/Springhill Suites by Marriott
- St. Mary's of Michigan

\$4,000 - \$6,000

- Morley Companies, Inc.
- Morley Foundation
- Pumford Construction, Inc.
- The Saginaw News
- Spence Brothers
- SSP Associates, Inc.

\$2,000 - \$3,999

- 1st State Bank
- Bavarian Inn Restaurant & Lodge
- Bierlein Companies, Inc.
- Braun, Kendrick, Finkbeiner PLC
- Champagne & Marx Excavating, Inc.
- Charter Communications
- Chemical Bank
- CIGNYS Corporation
- JoAnn Cray
- Delta Steel, Inc.
- Dickinson Wright, PLLC
- Fabiano Brothers
- Frankenmuth Mutual Insurance Co.
- Great Lakes Bay Michigan Works!
- Hausbeck Pickle Company, Inc.
- IBEW Local #557
- Independent Bank
- John E. Green Company
- Means Industries, Inc.
- Memtron Technologies Co.
- Merrill Technologies Group
- MSA Ventures
- Rehmann
- Saginaw Valley State University
- Sargent Docks & Terminal, Inc. and Saginaw Rock Products
- Spicer Group
- Stevens Worldwide Van Lines
- The Straits Corporation
- Three Rivers Corporation
- Wildfire Credit Union
- Wolgast Corporation

\$1,000 - \$1,999

- Absolute! Building Maintenance
- Alice E. Turner Memorial Trust
- Allen E. and Marie A. Nickless Memorial Foundation
- Amigo Mobility International, Inc.
- Association of Builders and Contractors
- Delta College
- Fifth Third Bank
- Filtrona Porous Technologies
- Fullerton Tool Company
- Representative Ken and Veronica Horn
- InCal Technologies, Inc.
- ITC Holdings Corporation
- Kochville Township DDA
- KUKA Assembly and Test Corp.
- Lake Huron Credit Union
- Mahar Tool Supply Company
- Martin Chevrolet Chrysler Jeep
- Michigan CardioVascular Institute

- Midwestern Surgical Associates
- Mike Young Pontiac-Oldsmobile-GMC Truck
- Mistequay Group, Ltd.
- R&R Ready Mix, Inc.
- Rifkin Scrap Iron & Metal Co.
- Saginaw Bay Underwriters
- Saginaw Transit Authority Regional Services-STARS
- Standard Electric Company
- SVRC Industries, Inc.
- Synergy Medical Education Alliance
- Tri-Star Trust Bank
- United Auto Workers Region 1D
- Wickson-Link Memorial Foundation
- William A. Kibbe & Associates, Inc.
- Wolohan Enterprises Inc.
- Wright-K Technology, Inc.
- Yeo & Yeo

\$301 - \$800

- A.C. Klopff Inc.
- Advanced Benefit Design Group
- AKT Peerless Environmental Services, LLC
- Delena & Ed Allen
- American Maintenance & Cleaning
- Andrews, Hooper & Pavlik PLC
- Audio Central Alarm
- Boice Bird & Sons, Inc.
- BRONNER'S CHRISTmas WONDERLAND
- Burt Watson Chevrolet-Pontiac
- Central Warehouse Company /Saginaw Diversified Services LLC
- Chase
- Chesaning Manufacturing Co.
- Dale Carnegie Training
- Deisler Funeral Home
- Duperon Corporation
- E.A. Becker & Associates, Inc.
- Emil Rummel Insurance Agency, Inc.
- Employee Benefit Resources, Inc.
- Firehouse Soft Wash
- Frankenmuth Credit Union
- Future Insurance Agency
- Galen E. Wilson Petroleum Company
- Gardner, Provenzano, Schauman & Thomas, P.C.
- Gilbert, Smith & Borrello, P.C.
- Home Builders Association of Saginaw
- Hoyt Nursing & Rehab Centre
- JB Meinberg
- J.E. Johnson, Inc.
- JCP, LLC
- Ken Westlund Properties
- King Communications, Inc.
- MacDonald Broadcasting Corporation
- Masud Labor Law Group
- Michigan Sugar Company
- Midwest Machinery Movers, LLC
- NBS
- Nelson Trane
- One Source Office Products
- Orchid Unique Advanced Machining
- R.C. Hendrick & Son, Inc.
- Remer Plumbing, Heating & A.C. Inc.
- Saginaw Labor Council AFL-CIO
- Saginaw Medical Federal Credit Union
- Schaefer Bierlein, Inc.
- Scientific Brake & Equipment
- Severance Tool Industries
- S.P.A.C.E., Inc.
- Star of the West Milling Company
- Thiel Electric
- Trademark Commercial Group
- Wilcox Professional Services, LLC
- William F. Nelson Electric, Inc.
- The Wirt-Rivette Group
- XPEDX Division of International Paper Company
- Zatkoff Seals & Packings
- Zehnder's of Frankenmuth

\$50 - \$300

- A.C. Coppolino Insurance Agency
- Abbs Retirement Planning Advisors

- AGD Management Corporation
- McDonald's Office
- Alloy Construction Service, Inc.
- Bailey Construction
- Beattie Master Pool & Spa
- Bernier Cast Metals, Inc.
- Brandle Roofing & Sheet Metal Company
- Centennial Technologies, Inc.
- Century 21 Signature Realty
- Community State Bank
- Concrete Cutting Specialists, Inc.
- Diversified Physical Therapy Specialists
- Firstbank - Alma
- Freeland Bean & Grain
- Gaertner's Greenhouses and Flower Shops
- G.E. Insulation Company
- General Machine Service
- Global Recruiters of Saginaw
- Hi-Tech Optical Inc.
- Insulex Panel Systems, Inc.
- John M. Jacobs Plumbing & Heating Inc.
- John V. Polomsky II, P.C.
- Steve & Ann Jonas
- Mast, Foulds & Co., P.C.
- The Mayan Agency
- MBS International Airport Commission
- Panda Promotional Products
- Pat's Food Center
- RA Monk Insurance Agency
- Ramey's Janitorial Services
- Ray Builders
- Rex Corporation
- State Farm Insurance
- TBF Graphics/Digital
- Terabyte Consulting
- TPI Powder Metallurgy Inc.
- TSSF Architects
- Wade-Trim
- Webster, Looby & Baumgarten, P.C.
- Zehnder & Associates, P.C.
- Zeilinger Wool, Co.

In-Kind

- Advanced Tex Screen Printing, Inc.
- Atlas Advertising
- Dornbos Printing Impressions
- The Michigan Banner
- Michigan Office Solutions
- Mitchell Motorcoach, Ltd.
- Prining & Ewend
- Shred Experts
- Step Above Enterprises - Jake's Old City Grill
- WNEM TV5

Local Government Contracts

- Bridgeport Charter Township DDA
- Buena Vista Charter Township DDA
- Carrollton Township
- Chesaning Township
- City of Frankenmuth
- City of Saginaw
- City of Zilwaukee
- County of Saginaw
- Richland Township
- Saginaw Charter Township
- Spaulding Township
- Thomas Township
- Tittabawassee Township
- Village of Birch Run
- Village of Chesaning
- Village of Merrill
- Village of St. Charles

Project Specific Contributors

- AT&T Foundation
- Great Lakes Loons/Michigan Baseball Foundation
- Margaret Stoker Charitable Trust administered by Citizens Bank Wealth Management
- Robert E. Stark & Martin H. Stark Foundation
- Saginaw Community Foundation

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Dow Corning Corporation Solar Solutions Applications Center is located at 10330 Hercules Dr. in Freeland.

NEW SOLAR LAB EQUIPMENT

www.dowcorning.com

Dow Corning Corporation is investing in its Solar Solutions Applications Center in Tittabawassee Township. Dow Corning is committed to helping lower the cost of electricity through several programs focused on the solar industry. One of these programs, Solar Encapsulants, is commercializing new ways to use silicones to replace existing organic materials in the construction of solar laminates, which are then made into solar modules.

The \$1.45 million investment is primarily for new lab equipment and will be invested throughout the remainder of this year. The facility is a customer-focused technical facility for solar research and product development. This industrial scale research and development facility with extensive testing capabilities enables, Dow Corning to collaborate with customers to get products to market faster. The Freeland site was re-opened in 2008 and today houses 30 Dow Corning employees.



Shred Experts LLC is located at 1595 Champagne Dr. South in Kochville Township.

STRONG GROWTH FOR SHRED EXPERTS

www.shredexperts.com

Shred Experts® LLC provides a secure means for destruction of sensitive paper documents. All confidential documents are shredded beyond recognition before they leave the customer's premise. Upon completion of the shredding, a "certificate of destruction" is issued and the shredded paper is delivered to ReCompany in Saginaw, MI for recycling. Shred Experts® has serviced over 5000 commercial and residential customers throughout Lower Michigan including medical, financial, legal, governmental, automotive, and industrial.

The company has seen significant growth since 2010 with an investment of \$814,000 for building acquisition, expansion, new equipment and a fifth shredding truck. Four new employees were hired as a direct result of the expansion project. Adjacent property has also been considered for possible expansion in the next six months.



Above - Dow Chemical Company President, Chairman and CEO Andrew Liveris announces the official opening of the new Dow Chemical Business Services Building that included dedications to former Dow Chemical CEOs - Charles B. "Ben" Branch, Earl B. Barnes and Carl A. Gerstaecker.

\$2.5 MILLION IN NEW CONTRACTS
www.SaginawFuture.com



The PTAC provides bid matching, market research, acquisition regulations, subcontracting and more.

The Saginaw Future Procurement Technical Assistance Center (PTAC) assisted nine regional companies attain nearly \$2.5 million in government contracts in the second quarter of 2011.

The companies won a total of 155 state and federal government contracts. The numerous products and services provided include aerospace, defense related, medical device manufacturing and more. The PTAC educates businesses through formalized seminars and specific one-on-one consultations.

NEW COVENANT MEDEXPRESS
www.covenanthealthcare.com



The new Covenant HealthCare MedExpress Urgent Care Clinic is located at 16440 Gratiot in Hemlock.

Covenant HealthCare completed a 11,700-square-foot medical center in Hemlock that includes a walk-in MedExpress Urgent Care Clinic, laboratory services, imaging and diagnostics and physical medicine and rehabilitation. The Center also houses the Hemlock Family Medicine Practice of Dr. Marc Davis.

SF assisted with location options, site comparisons and presented a new investment report. Demographic trends were compiled that included population findings, along with detailed traffic counts and maps.

MID MICHIGAN TRUSS STARTS UP
matt@midmichigantruss.com



Mid Michigan Truss & Components LLC is located at 2795 Harrison in Carrollton Township.

Mid Michigan Truss & Components LLC manufactures and designs metal plate connected floor and roof trusses. The company also stock, design, and supply engineered wood products.

Mid Michigan Truss recently purchased a vacant building in Carrollton Township and began production. The company has purchased more than \$400,000 in equipment and hired 25 staff members. They plan to add an additional 15 employees, starting next construction season.



Saginaw Future

515 N. Washington Ave., Third Floor
Saginaw, MI 48607

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