Business & Beyond

A Saginaw Future Inc. Quarterly Publication.



\$3 Million Facility Drives Solar Innovations

Demonstrating its commitment to drive solar power innovations, Dow Corning Corp. recently opened a Solar Solutions Application Center in Freeland, Michigan, to collaborate with customers to develop, evaluate and pilot materials solutions used to manufacture solar panels.

The 27,000 sq. ft., state-of-the-art facility represents an investment of more than \$3 million and includes a laboratory, pilot equipment and testing facilities. A team of engineers and scientists will staff the facility, which is designed to be expanded as needed to meet the needs of the growing solar and photovoltaic industry.

"Dow Corning's goal is to help the solar industry move towards being economically competitive with conventional energy sources, and become a sustainable energy option globally," said Eric Peeters, global executive director, Dow Corning Solar Business.

"This first application center represents our intention to be an active, eager partner with researchers, producers and governments as we help develop

(continue to page 2)



The Dow Corning Solar Solutions Application Center is located at 10200 Hercules Dr., in Freeland.

Local and State Support for Orchid Unique



Orchid Unique Orthopedic Solutions is located at 6688 Dixie Highway in Bridgeport Charter Township.

Orchid Unique Orthopedic Solutions is a singlesource manufacturer of surgical cutting accessories, instruments and implants. The company recently invested \$3.5 million to consolidate operations and expand its facility in Bridgeport Charter Township.

The investment doubles the size of the Bridgeport location creating 60 jobs. Orchid Unique Orthopedic Solutions has 632 employees statewide, including 320 in Bridgeport.

Based on the Michigan Economic Development Corporation's (MEDC) recommendation, the Michigan Economic Growth Authority approved a state tax credit valued at \$763,000 over seven years to win the project over competing sites in Tennessee and California.

"Successful economic development depends on solid teamwork," MEDC President and CEO James C. Epolito said.

"Successful collaboration between the state and our local partners has created an environment in which these innovative businesses can grow and help diversify our economy at the same time."

Bridgeport Charter Township also passed a 12-year investment incentive worth \$183,258 to support the

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2008 SFI Board of Directors

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*Denotes Executive Committee

\$3 Million Facility Drives Solar Innovations

(Continued from page 1)

affordable and efficient solar energy for the global energy market."

One of the only companies in the world able to provide silicon-based solutions throughout the entire photovoltaic value chain, Dow Corning is investing to expand its portfolio of total solution packages for solar cell manufacturing, module assembly and installation. Solution packages include high-performance silicone products such as encapsulants, adhesives, coatings, potting agents and sealants.

Saginaw Future assisted the company and the community with an investment incentive package. The Solar Solutions Application Center is the latest in a series of solar-related investments by Dow Corning.

In May 2007, the company announced a significant expansion at its joint venture Hemlock Semiconductor- a \$1 billion investment in the manufacturing of polycrystalline silicon.

Local and State Support for Orchid Unique

(Continued from page 1)

project. Saginaw Future assisted the company and the community through the MEGA application and incentive packaging process.

Orchid Unique has over 25 years of superior craftsmanship in machining surgical cutting accessories, instruments and implants.

Its vertical integration enables parts to be manufactured, laser marked, cleaned and passivated, packaged, and sterilized with just one stop.

New Saginaw County Business Parks

Two Saginaw County municipalities are developing new business parks.

The Frankenmuth Business Park located at M-83, N. Main St., is being developed by the



City of Frankenmuth Economic Development Corporation and private sector partners. The approximately 15-acre site, along with parcels north and south of the park, are available for development, with infrastructure at the site. The mixed-use park is targeting commercial, retail development, and light manufacturing. Go to frankenmuth.biz for more information.

The **Saginaw Township Campus Business District** is approximately 500 acres and is targeting research, light manufacturing, office and other business services related companies.

Located on Tittabawassee, between Lawndale Rd. and Mackinaw Rd., the park is strategi-



cally positioned near I-675, M-47, MBS International Airport and Saginaw Valley State University.

Saginaw Township is developing the district's infrastructure with new water and sewer lines scheduled to be inserted, along with future plans for electrical and telecommunications lines. For more information go to saginawtownship.org

New Owner Sees Downtown Opportunity

A retired real estate agent from Albuquerque, New Mexico saw an opportunity in the former Davenport Building in Downtown Saginaw.

Dennis A. Merrill purchased the 310 S. Washington Ave. building and has already invested in new landscaping and air conditioning upgrades. The building has also been renamed - The Sedona Building.

Built in 1957, the more than 31,400 sq. ft. structure houses offices for Mobile Medical Response Education Services, Legal Services of Eastern Michigan and the Center for Civil Justice.

With its parking ramp and 16,000 sq. ft. of available space, Merrill plans to renovate the The Sedona Building's facade. He also plans to add new furniture, carpeting, a mini-workout room, wireless

The Sedona Building is located at 310 S. Washington Ave. in Downtown Saginaw.

internet, upgrade the HVAC, windows, carpet/flooring and fixtures throughout the building.

Saginaw Future assisted Merrill and the City of Saginaw with the transfer of an Obsolete Property Rehabilitation Act certificate to the new owner. Essentially the improvements and renovations will be virtually tax-free for a period of time.

Bridgeport Supports Company



CIGNYS - Bridgeport Facility is adding new equipment that will help the company become more competitive.

The Bridgeport Charter Township Board of Trustees recently approved a tax abatement on the purchase of \$484,000 worth of new equipment.

CIGNYS - Bridgeport Facility is located at 5763 Dixie Highway, which is the former Shear Tool Inc. Saginaw Future assisted the tool company and the community with incentive packaging.

"This is going to help us remain more competitive," said John Hutchinson, controller at the Bridgeport tool company and a CIGNYS spokesman. "It has been tough on the manufacturers and they are greatly needed."

The company is a diverse manufacturer of a variety of products, such as prototypes, assembly fixturing, and components of the material handling industry. Besides the Bridgeport Township facility, CIGNYS also has shops in Saginaw, 68 Williamson, and in Thomas Township at the former Shields Manufacturing, 1320 S. Graham.

Last fall, the Thomas Township Board of Trustees approved an incentive on a \$321,600 investment that included installing a vertical machining center and robotic welding station.

ITC Powering Up in Richland



ITC Transmission is developing a \$25 million project to increase the reliability of the area's electrical service. The company received site plan approval for a new transmission station and electrical lines in Richland Township.

Saginaw Future worked with the community and ITC on zoning issues related to the project that will serve development at Hemlock Semiconductor Corporation, a Dow Corning joint venture in nearby Thomas Township.

The company had approached Richland Township officials about the zoning changes in order to build a sub-station on the west side of Raucholz north of Geddes.

Saginaw Future, Dow Corning, Saginaw County Chamber of Commerce and the Michigan Economic Development Corporation provided information and testimony supporting the project at a recent public hearing.

The Richland Township Board of Trustees also voted to accept a recommendation by the Planning Commission to decrease setbacks for public utilities.

An ITC representative stated that the company would like to start construction by the end of the year on the 14.7 acre enclosed project.

Economic Development Initiatives Update

Saginaw Future Inc. has been developing a new marketing and informational resource package for the county, along with regional applications.

The package will feature and focus on solar and medical device opportunities, as well as a one-stop online property database for Saginaw County. Specific attraction plans and industry related information will be presented as stand alone Web sites with additional tools to come at a later date.

Solar Initiative

The Solar Initiative is a cooperative effort with Bay Future, Inc. and Midland Tomorrow to identify and target solar related



industries. A specialized solar consultant has been hired and has been working with the economic development groups to develop a regional attraction plan.

These efforts include strength analysis, site identification and creation of a solar Web site, along with collateral materials. The report will also identify key components of what makes a location attractive for solar investment, such as special zoning and infrastructure needs.

The solar industry was recognized as an opportunity due to the establishment of Renewable Portfolio Standards, which are sweeping the country. In addition existing regional companies, such as Dow Corning, The Dow Chemical Company and Hemlock Semiconductor, are actively developing the industry. The Mid-Michigan region is also highly specialized in chemical and technology manufacturing, and fabrication and prototyping - all are important to the solar industry.

The regional solar Web site is in early stages of development with the solar consulting firm overseeing its creation.

MidMichiganMedicalDevices.com

MidMichiganMedical Devices.com is another initiative focused on regional opportunities -- in the medical device & technology manufacturing field.

The site will be an informational resource for local



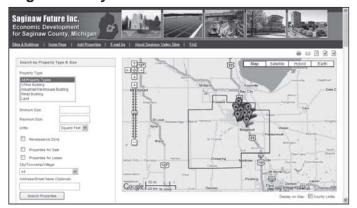
manufacturers and start-up companies seeking to advance in the medical device industry. The site will also be used as a promotional tool to attract medical device manufacturers to the area.

MidMichiganMedicalDevices.com will provide access to industry resources, local case studies and testimonials, a regional medical device company directory and more.

Medical device and technology manufacturing was recognized as a regional strength due to the existing medical manufacturers in the area, regional health care facilities and the area's strong tradition in advanced manufacturing.

MidMichiganMedicalDevices.com will be launched this fall and is being funded by Workforce Innovations for Regional Economic Development (WIRED), which is administered by Saginaw Valley State University.

SaginawValleySites.com



SaginawValleySites.com is an online property database that will feature industrial, commercial, office and retail properties available in Saginaw County. The application will allow Internet users and SFI staff to develop detailed reports that include demographics, workforce information and Google mapping.

Saginaw Valley Sites.com will be a one-stop resource for Saginaw County property, increase community exposure and develop qualified leads.

The site will allow area commercial realtors to post their available sites for FREE -- thanks to a grant from the Arnold & Gertrude Boutell Memorial Fund administered by Citizens Bank Wealth Management. An AT&T Foundation grant is being used to market the site.

A SaginawValleySites.com Site Launch and Demonstration has been scheduled for September 22, 2008 at Saginaw Valley State University. For more information on this FREE demonstration, call 989-754-8222 or e-mail Idobbins@saginawfuture.com

momentum



FUTURE INC

Campaign for Tomorrow's Growth Saginaw Future Inc. **Contributors**

\$35,000+

 Dow Corning Corporation and Hemlock Semiconductor Corporation

\$25,000

- Citizens Bank
- Covenant HealthCare
- Delphi Corporation

\$10,000 - \$15,000

- Consumers Energy
 The Dow Chemical Company GM Powertrain - SMCO
- HealthPlus of Michigan
- Mobile Medical Response, Inc.
- St. Mary's of Michigan

\$4,000-\$5,000

- National City Bank
- The Saginaw News

\$2,000 - \$3,999

- Aleris International
- Bank of America
- Bavarian Inn Restaurant & Lodge
- Bierlein Companies, Inc.
 Braun, Kendrick, Finkbeiner PLC
- Champagne & Marx Excavating, Inc.
- Charter Communications Chemical Bank
- CMI-Schneible Co
- Communications Family Credit Union
- Corvus Nodular Interests, LLC
- Enterprise Automotive Systems
- Fabiano Brothers
- Frankenmuth Mutual Insurance Co.
- Garber Management Group
- IBEW Local #557 IndependentBank
- John E. Green Company
- Means Industries, Inc.
- Memtron Technologies Co.
- Merrill Tool Holding Company
- Morley Companies, Inc.
 Pumford Construction Inc.
- Rehmann Robson, PC
- Riverfront Medical Realty
- Saginaw Midland Bay Michigan Works!
- Scientific Brake & Equipment Co.
- Spence Brothers Spicer Group
- Stevens Worldwide Van Lines
- The Straits Corporation
- Wolgast Corporation
 - \$1,000-\$1,999
- 1st State Bank
- Acoustical Services, Inc.
- Alfe Heat Treating, Inc.
- Alloy Construction Service, Inc. Amigo Mobility International, Inc.
- Art Sample Furniture
- CIGNYS
- JoAnn Crary
- Delta College
 Frank M. Polasky, PLC
- Fullerton Tool Company
- Glastender, Inc.
- Hausbeck Pickle Company Inc.
- InCal Technologies
 International Materials Inc. &
- Saginaw Asphalt Paving Company
- ITC Holdings Corporation
 Lake Huron Credit Union
- Lendell Manufacturing, Inc.
- Michigan CardioVascular Institute Michigan Production Machining, Inc.
- Midwestern Surgical Associates
- Princing & Ewend
- Rifkin Scrap Iron & Metal Co. Saginaw Bay Underwriters
- Saginaw Transit Authority
- Regional Services (STARS)
- Saginaw Valley State University
- Sargent Docks & Terminal and
- Saginaw Rock Products

- SVRC Industries, Inc.
- Synergy Medical Education Alliance
- Team One Credit Union
- Tri-Star Trust Bank
- . United Auto Workers Region 1D
- Wanigas Credit Union
- · Wigen, Tincknell, Meyer & Assoc., Inc.
- William A. Kibbe & Associates, Inc.
- Wolohan Enterprises Inc.
- · Wright-K Technology, Inc. • Yeo & Yeo

\$301 - \$800

- · A.C. Klopf Inc.
- · Absolute! Building Maintenance
- Accurate Carbide Tool Co
- AKT Peerless Environmental Services, LLC
- Andrews, Hooper & Pavlik PLC
- American Maintenance & Cleaning
- Audio Central Alarm
- B & K Corporation
- Brandle Roofing & Sheet Metal Co.
- Chesaning Manufacturing Co.
- Community State Bank Consumers Choice Credit Union
- Deisler Funeral Home
- Duperon Corporation
 Duro-Last Roofing, Inc.
- . E.A. Becker & Associates, Inc.
- Employee Benefit Resources, Inc.
- Firstbank-Alma
- Frankenmuth Credit Union
- Future Insurance Agency • Gardner, Provenzano, Schauman & Thomas, P.C.
- · Gilbert, Smith & Borrello, P.C.
- · Hi-Tech Optical, Inc.
- & Phase Liner of Michigan, Inc.
- Horizons Conference Center
- · HYMMCO, LLC.
- Iron Workers Local 25
- LB Transportation Group Omni Warehouse
- Mahar Tool Supply Co., Inc.
 Masud, Patterson, Schutter, Peters, & Vary, P.C.
- McNally Nimergood Co.
- Michigan Sugar Company
 Miles Petroleum & Propane, Inc. • MIS Corporation - Michigan
- Molitor International
- Muehlenbeck Distributing Co. Norton Accounting & Consulting
 One Source Office Products
- · Orchid Unique Orthopedic Solutions
- Pinnacle Design
 Prudential Anderson, Lemmer
- & Wilson Inc. Real Estate
- Ramev's Janitorial Services
- . R.C. Hendrick & Son, Inc.
- Remer Plumbing, Heating & Air Conditioning, Inc.
- Saginaw Medical Federal Credit Union
- Severance Tool Industries
- Shinners & Cook, PC
- S.P.A.C.E., Inc.
- SSP Associates, Inc
- . Star of The West Milling Company
- The Trane Company
- Thiel Electric Total Solutions Group
- Trademark Commercial Group
- Tri-City Office Machines
- William F. Nelson Electric, Inc.
- Wilson Realty Inc.
- · Wirt Financial and Leasing Services Wirt Saginaw Stone Dock
- Zatkoff Seals & Packings
- Zehnder's of Frankenmuth \$50-\$300
- Delena and Ed Allen Bailey Construction
- · Beattie Master Pool & Spa
- Business Innovations Group Century 21 Signature Realty
- Cinderella, Inc.
- CMW Real Estate, Inc.

- Concrete Cutting Specialists Freeland Bean & Grain
- General Machine Service
- Hoyt Nursing & Rehab Centre
 Investech, Inc.
- J. M. Kusch, Inc
- John M. Jacobs Plumbing & Heating Inc.

- Steve & Ann Jonas

- King Communications Inc MacDonald Broadcasting Company
- Maple Ridge Financial
- · Mast, Foulds & Co., P.C.
- The Mayan Agency
- MBS International Airport Commission
 Micron Precision Machining
- Midwest Sales, Inc.
- National Pattern, Inc. Panda Promotional Products
- Pat's Food Center John V. Polomsky II. P.C.
- RA Monk Insurance
- R & R Ready-Mix, Inc.
- Saginaw County Employee Credit Union Saginaw Machine Systems
- TBF Graphics/Digital
- Teamtech Motorsports Equipment Terabyte Consulting
 TPI Powder Metallurgy Inc.
- TSSF Architects, Inc.
- Wade Trim, Inc.
- Webster, Looby & Baumgarten, P.C
- Zeilinger Wool, Co.
- Zehnder & Associates. PC Zolton Law Offices

- In-Kind
- Advanced Tex Screen Printing, Inc.
- Dornbos Printing Impressions
- Masud, Patterson, Schutter, Peters, & Vary, P.C.
- The Michigan Banner
- Step Above Enterprises-Jake's Old City Grill
- WNEMTV5
 - Local Government Contracts
- County of Saginaw
- City of Saginaw
- Bridgeport Charter Township DDA
 Buena Vista Charter Township DDA
- Carrollton Township
- Chesaning Township
- City of Frankenmuth
- City of Zilwaukee
- Kochville Township
- Richland Township
- Saginaw Charter Township
- Spaulding Township Thomas Township
- Tittabawassee Township
- Village of Birch Run
- Village of Chesaning Village of Merrill
- Village of St. Charles Project Specific Contributors Arnold & Gertrude Boutell Memorial Fund
- administered by Citizens Bank Wealth
- Management
- AT&T Foundation North Coast Technology Investors, LP Robert E. Stark & Martin H. Stark Foundation



Saginaw Machine Systems is located at

800 N. Hamilton St. in the City of Saginaw. Saginaw Machine Systems (SMS) recently held an open house to launch its NEW VISION products to the marketplace. SMS, a long-time supplier to the automotive sector, has begun marketing its products

to more of a diverse and worldwide market.

manufacturing machines and systems. The company also custom builds and mills tools, along with rebuilds and retooling of numerous types of equipment. SMS was purchased by Fair Friend Enterprise Co. Ltd., based in Taipei, Taiwan, which helped to

Established in 1983, SMS supplies automated

automotive base. Until recently SMS products were primarily sold in the Midwest, now the company is seeking to enter expanding markets in India, Russia and Brazil.

prompt a more global vision while maintaining its

The Michigan Economic Development Corporation and the City of Saginaw assisted the company last year when it was added to a 16-company Global Tooling alliance that allows members to operate free of most state and local taxes for up to 15 years.

\$13.4 Million in Government Contracts

The Saginaw Future Inc. Procurement Technical Assistance Center (PTAC) assisted five area companies attain nearly \$13.4 million in government contracts. The companies won a total of 62 federal government contracts.

The numerous products and services provided include specialized aerospace equipment, metal fabrication and product transport.

The federal government is a multi-billion dollar purchaser of goods and services. States and local governments are also major purchasers of products and services. The Saginaw

Future Inc. PTAC provides no fee assistance to businesses that are interested in tapping this market. Saginaw Future's Procurement Manager, Delena Spates-Allen, has over 20 years of expertise to help businesses acquire federal and state government contracts.

The services offered by the Saginaw Future Inc. PTAC include bid matching service, market research, specifications and standards, federal acquisition regulations, subcontracting opportunities and much more. During 2007, the Saginaw Future Inc. PTAC helped area companies win a total of 182 government contracts with a total value of more than \$3.6 million.

Consultation on exporting products and/or services internationally is also provided. The Saginaw Future PTAC educates businesses through formalized seminars and one-on-one consultations.

New Procurement Technician

Sarah Richardson has been hired as the new Procurement Technician for the Saginaw Future Inc. Procurement Technical Assistance Center.

Richardson is a recent graduate of Albion College with a Bachelor of Arts in Sociology,



where she received multiple awards, such as Phi Beta Kappa, Magna Cum Laude and multiple selections to the Dean's List.

Richardson will assist and educate businesses in government procurement processes, in such areas as market research, marketing, bid proposal and quote preparation, and contract management and administration.

The position was made possible through a \$10.0 million grant to support the development and creation of a Defense Contract Coordination Center (DC3) in order to assist Michigan companies in securing more federal defense and homeland security procurement contracts. Retired U.S. Marine Corps Major General Bradley M. Lott is the head of Michigan's DC3.

Richardson held a number of research positions at Albion College through its Sociology Department and Foundation. She also co-wrote a number of socioeconomic publications and presentations. A Saginaw native, she worked for Wanigas Credit Union and is involved with a number of community activities, such as student mentoring.

SFI Corporate Watch Calls

Partnering with the Michigan Economic Development Corporation, Saginaw Future staff members visited 31 companies through the Corporate Watch program between April 1, 2008 and June 30, 2008.

- Amigo Mobility International, Inc.
- Bernier Cast Metals
- Bridgeport Golf and Grille
- Caraustar Industrial & Consumer Products Group
- Central Insulated Glass
- Central Michigan University Medical School
- Consumers Energy
- Danaher Motion
- Delphi Steering
- Dow Corning HIMS
- Dow Corning Corporation
- Duro-Last Roofing, Inc.
- Fort Saginaw Mall -Buena Vista Charter Township
- General Motors Real Estate

- Hemlock Semiconductor Corporation
- InCal Technologies
- ITC Transmission
- John E. Green Company
- LB Transportation Group
- Lutheran Homes of Michigan
- Merrill Tool Holding Company
- Michigan Clinic
- Miller Mold Company
- Misteguay Group
- Orchid Unique Orthopedic Solutions
- Prints Plus
- Rifkin Scrap Iron & Metal
- Saginaw Housing Commission
- Sedano Building
- TRW Automotive
- · Wirt Financial Services

Regional Hospitals Continue to Invest

Patients' families gain option in McNally House

Spence Brothers recently began construction at Michigan and Irving in the City of Saginaw on a home away from home for families of patients receiving treatment at area hospitals.

Covenant HealthCare's lodging facility - McNally House - will offer private bedrooms with bathrooms, a kitchen with appliances, a living room and a game room for a small fee.

Planners have named the facility in honor of a donation from the McNally Family Foundation. Fundraising continues to make up the remaining \$400,000 needed, officials said.

William McNally, president and owner of Bridgeport Township's McNally-Nimergood Co., 5825 Dixie Highway, spoke at a groundbreaking ceremony. along with Covenant President and Chief Executive Officer Spence Maidlow. McNally-Nimergood rents cranes and hauls heavy duty equipment.



(I-r) Herbert Spence III - Spence Brothers, Samantha Anger - Hospital Hospitality House, Joyce Seals - City of Saginaw, William McNally - McNally Family Foundation and Spence Maidlow -Covenant HealthCare.

McNally House will be managed by the nonprofit Hospital Hospitality House of Saginaw, which manages three other similar facilities in Saginaw County.

Revolutionary CyberKnife Technology

A St. Mary's of Michigan specialized technician explains the advantages of the CyberKnife.



St. Mary's of Michigan recently announced that it has acquired a CyberKnife Robotic Radiosurgery System for its Seton Cancer Institute. This advanced radiosurgery system allows oncologists to treat tumors anywhere in the body, applications not feasible with other existing radiosurgical technology.

It is only the second such system in the State of Michigan and the only one north of Ann Arbor. At a cost of over \$4 million, it is the largest amount ever invested on medical technology at St. Mary's of Michigan. The St. Mary's of Michigan Foundation contributed \$500,000 toward this acquisition.

"The addition of the CyberKnife System is a clear statement about our commitment to providing the most advanced and effective cancer services for the Saginaw area and even the State of Michigan and beyond," said Andy Allen, Interim President and CEO of St. Mary's of Michigan.

Many of the complications associated with other conventional cancer therapies are minimized or eliminated by the CyberKnife. It can be used to treat tumors previously considered inoperable, and many treatments can be performed on an outpatient basis.

SFI Wants You!

Saginaw Future Inc. wants you to sign up for SFI E-News and electronic communications!

SFIE-News include economic projects assisted by SFI, and other significant investments in the region.



Learn about the latest government contract seminars through the Saginaw Future Inc. Procurement Technical Assistance Center. Also, stay informed on the educational opportunities being offered by local business organizations like the Saginaw Valley Manufacturers' Association.

Stay on top of new economic incentive tools in Michigan, statewide business competitions like the 21st Century Jobs Fund and business opportunities, such as NextEnergy's solar generator RFP.

For information on all of the latest business opportunities register your e-mail address, if you haven't already. Be sure to add your co-workers, clients, staff and friends.

Simply go to SaginawFuture.com/publications.htm and add your contact information to the form at the bottom of the Web page.

Also make sure SFI e-mails end up in your inbox, not your bulk or junk folders. Add sfi@saginaw future.com to your e-mail address book or trustedsender list. If you have any questions, contact Greg LaMarr at 989-754-8222 ext. 231 or e-mail glamarr@saginawfuture.com

Saginaw Future Inc.

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Saginaw County is home to 15 museums, 34 meeting facilities, 43 hotels, 12 bed & breakfasts and 67 different religious denominations.

Saginaw Future Inc. 2008 Performance Report

	2008 <u>Goal</u>	First <u>Quarter</u>	Second <u>Quarter</u>	Third <u>Quarter</u>	YTD <u>Total</u>
Business Expansions	24	6	5	-	11
Businesses Attracted	7	1	2	-	3
Jobs Created	500	31	176	-	207
# of Gov't Contracts	200	63	62	-	125
Value of Gov't Contracts	\$5 M	\$7.88 M	\$13.38 M	-	\$21.26 M
Value of New Investment	NGE	\$9.98 M	\$48.97 M	-	\$58.77 M

NOTE: Saginaw Future Inc. uses multiple mailing lists, if you receive a duplicate newsletter, please pass it on to an interested associate.

Also, please contact Saginaw Future with address changes or with any new additions to the mailing list.

For previous newsletters and/or additional Saginaw County publications, go to SaginawFuture.com

Saginaw Future Inc. Staff

- JoAnn Crary President
- Steve Jonas Executive Vice President
- Delena Spates-Allen Manager Procurement & Exporting
- Tom Miller

 Economic Development

 Specialist

- Greg LaMarr

 Marketing Coordinator
- Stephanie Bauer Accountant
- Lisa Dobbins
 Office Manager
- Sara Richardson

 Procurement Technician