Business & Beyond

A Saginaw Future Inc. Quarterly Publication.



New Saginaw Company!

Midwest Manufacturing is investing \$5.9 million in the City of Saginaw and will hire approximately 25 to 40 employees. The company had originally planned to purchase the equipment from the former VanPoppelen Brothers Block company on Veterans Memorial Highway and move to an out of state location.

Saginaw Future helped package incentives to convince the company to locate in Saginaw. The City, County of Saginawand Michigan Economic Development Corporation approved the extension of Renaissance Zone benefits from 2014 through 2020.

Midwest Manufacturing has been in business since 1969, starting with a truss plant in Eau Claire, WI. Since then, more Midwestern plants have been added that manufacture steel siding and roofing, steel and fiberglass doors, composite decking, environmentally friendly treated lumber, fasteners, stone and block and more. The company is a division of Menards and will provide products to 26 Menards stores throughout the state.

Midwest Manufacturing has become one of the largest manufacturers of building materials in the Midwest. www.midwestmanufacturing.com



Midwest Manufacturing is located at 1808 Veterans Memorial Parkway in the City of Saginaw.

VA Medical Center Expanding

The U.S. Department of Veteran Affairs (VA) plans to openanewVAMental Health Center in Saginaw Charter Township. The 18,780 sq. ft. office will be an annex facility and have up to 50 staff members and treat up to 180 patients a day.

"With the ever-expanding needs of the veteran population, mental health services have increased dramatically and the VA medical center (in the City of Saginaw) no longer has the square footage to support such expansions," stated Aleda E. Lutz Veterans Affairs Medical Center spokeswoman Carrie L. Seward.

The four-acre location is at 4241 Barnard, between Schust and McCarty, southeast of the Fashion Square Mall, and the \$4 million mental health clinic will be leased.

The VA announced in September it would open a mental health treatment center in the Saginaw region and outpatient treatment clinics in Bad Axe, Cadillac, Cheboygan and Grayling by the end of the year. The agency is expanding staff and services across the nation to treat growing numbers of returning veterans from wars in Iraq and Afghanistan. BGI South, LLC is constructing the office building, which commenced on June 1, and is expected to be completed by November 1, 2010.

The American Recovery and Reinvestment Act of 2009 provided certain areas designated as Recovery Zones with the ability to issue tax exempt private activity bonds. The Economic Development Corporation of the County of Saginaw, managed by Saginaw Future, has \$25.4 million in available tax exempt financing. In May, the Saginaw County Board of Commissioners designated the entire County as a Recovery Zone and BGI submitted

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- New Medical Device Company!
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- New Steering Business for Nexteer
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*Denotes Executive Committee

**Denotes Ex Officio Members

New Location for Midwest Machinery Movers

After leasing warehouse space in the City of Saginaw for 16 years, Midwest Machinery Movers, LLC has purchased a building also located in the City.

The company will now occupy 2119 River St. and invested \$320,000 in its new facility, creating one new job.

Midwest Machinery is an industrial machinery mover, from



single machines to complete plant moves.

With more than 30 years of experience, the company provides a number of services that include:

- Rigging & erecting
- Project planning & budgeting
- Machinery and facility relocation
- Transporting locally
- Arranging transportation to or from any of the contiguous 48 states
- Crating machinery
- Container blocking

Saginaw Future assisted the community and the company with site location. www.midwestmachinerymovers.com

VA Medical Center Expanding

(Continued from page 1)



the only application, which was for up to \$4 million in tax exempt bond allocations. Saginaw Future is facilitating the tax exempt financing through the County's Economic Development Corporation.

The VA is also investing \$16.4 million to upgrade its 60-year-old hospital at 1500 Weiss in the City of Saginaw. The 114-bed hospital has more than 200,000 outpatient visits a year and serves more than 26,000 veterans living in a 35-county area in central and northern lower Michigan.

The biggest renovation project is a \$9 million replacement of an aging hot water conversion system. The VA paid for the initial project out of its own funds, however the federal government also awarded up to \$8.8 million in Recovery Act funds to update electrical systems and elevators, replace heating and air conditioning, and renovate rooms.

Workers expect to finish a \$3.9 million electrical upgrade this year. The major renovation of the heating, ventilation and air conditioning will cost \$3 million and conclude next year. Another \$500,000 will go towards replacing a roof at the Community Living Center on its Weiss campus.

www.saginaw.va.gov



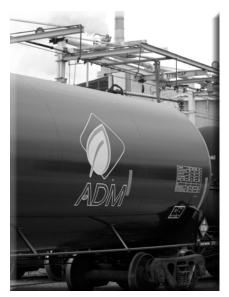
Three Agribusinesses Invest Nearly \$14 Million

ADM Edible Bean Specialties Invests \$11 Million

ADM Edible Bean Specialties, located at 2455 Vassar Rd. in Reese, plans to construct a new Blumfield Township processing facility. It consists of a new four-story, 7,500 sq. ft. building to clean and size beans with the majority being exported to Mexico. In addition, a new steel storage silo is proposed with approximately 300,000 bushels of capacity.

The estimated investment for the Blumfield Township project is \$11 million. The facility is expected to retain its 12 current employees and add three workers. Blumfield Township Board of Trustees adopted a new tax abatement policy and approved a tax abatement to support this investment.

Archer Daniels Midland Company (NYSE: ADM) trades, transports, stores and processes corn, oilseeds, wheat and cocoa into products for food, animal feed, chemical and energy uses. Headquartered in Decatur, Illinois, ADM operates more than 230 processing plants and more than 330 sourcing facilities in more than 60 countries on six continents. In 2010 and 2009, ADM was named the most admired company in the food production industry by Fortune. **www.adm.com**



New Transfer Site for Michigan Sugar



The Michigan Sugar Company installed over \$1 million in ventilation equipment at one of its two Blumfield Township locations to prevent excessive moisture and to preserve sugar beets.

Saginaw Future assisted the Township with a tax abatement to support the cooperative's project. Additional plans call for the installation of the same equipment at the second Michigan Sugar location in Blumfield at a future date.

The Michigan Sugar Company was formed in 1906 when six independent, single factory, sugarbeet companies merged. In 2002, it became a cooperative, owned by over 1,000 sugarbeet growers. In October 2004, the Monitor Sugarbeet Growers and Monitor Sugar's Bay City factory joined the cooperative. Beginning with the 2004 crop, the single, grower-owned cooperative processed all of the sugar produced in the State of Michigan.

Michigan Sugar Company is the third largest beet sugar processor in the U.S., annually producing nearly one billion pounds of sugar under the Pioneer and Big Chief brand names - "Locally Grown. Locally Owned." www.michigansugar.com

Projects Exceeds Expectations



Star of the West Milling Company amended its 2009 tax abatement application with the City of Frankenmuth due to a larger investment that exceeded the scope of the original project plan.

Increased construction costs and the purchase of additional equipment prompted an amendment to the 2009 investment of \$3.7 million.

Saginaw Future assisted the company and the City with an amendment for costs associated with expansion of its downtown Frankenmuth location. The Michigan Department of Treasury State Tax Commission allows for amendments to applications when construction is involved in a project.

The amended investment for Star of the West is estimated to be more than \$5.5 million. The company's new 160 foot high silo in the City of Frankenmuth holds approximately 260,000 bushels of wheat, which is a 35 day supply for the mill.

The agribusiness buys much of the State of Michigan's wheat crop in order to produce pastry flour used by the nation's major pie and cookie bakeries.

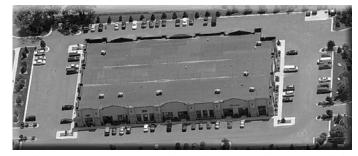
www.starofthewest.com



New Medical Device Company!

Midwest Reprocessing Center (MRC) is a new company that was created to reprocess Single-Use medical devices in Saginaw Charter Township.

Single-Used Devices (SUDs) include blood pressure cuffs, compression sleeves, pulse oximeters and other devices that can be reprocessed under stringent FDA guidelines to allow hospitals and other healthcare facilities to re-use these devices, saving a lot of expenses and



Midwest Reprocessing Center is located at 3995 Fashion Square Blvd.

reducing drastically wastes that would otherwise go to landfills. Once cleaned, reassembled, and tested, MRC can sell these devices to hospitals and healthcare facilities.

The total investment is expected to be nearly \$500,000 with up to 25 jobs created as soon as MRC becomes fully compliant to all FDA regulatory requirements. The company is remodeling an existing building and will install equipment at 3995 Fashion Square Blvd. The build-out is expected to be finished this Summer with operations starting up later this year.

Saginaw Future assisted the new company and Saginaw Charter Township with an investment incentive for the project that will provide good paying jobs. In addition, the MEDC provided a training grant through its diversification program for Troy-based CJPS Enterprises to provide critical business, strategic, and marketing assistance to MRC.

Dow Corning Invests in Solar R&D



Dow Corning Corporation's Solar Solutions Applications Center is located at 10330 Hercules Dr. in Tittabawassee Township.

Dow Corning Corp. continues to advance itself as a significant supplier within the solar industry. The company has made numerous investments at its Solar Solutions Applications Center in Tittabawassee Township.

Dow Corning invested more than \$1.2 million to expand its Freeland facility, along with the purchase of new equipment. Four new jobs were created as a result.

The facility is a customer-focused technical facility for solar research and product development. This industrial-scale research and development facility with extensive testing capabilities enables, Dow Corning to collaborate with customers to get products to market faster.

Its customers work with a multidisciplinary team of engineers, technicians and chemists to develop trial specific silicon-based solar solutions. They are working to enhance protection and durability in solar module assembly, increase line speed in module assembly operations and lower manufacturing costs. www.dowcorning.com

\$1.8 Million Investment for Filtrona



Filtrona Porous Technologies are found in writing instruments, printer cartridges, medical instruments, surgical devices and more.

Filtrona Porous Technologies is an international, market leading, specialty plastic and fiber products supplier listed on the London Stock Exchange. Formerly Lendell Manufacturing, the company was acquired in October 2009 by Filtrona PLC and became Filtrona Poruous Technologies.

The Porous division is a developer and manufacturer of specialized hydrophilic foam products in the United States and Europe. Technology development and manufacturing are conducted at the 60,000 sq. ft. facility in Swan Creek Township, just outside the Village of St. Charles.

Filtrona provides products to a number of key markets include medical wound care, consumer products, cosmetics and agricultural. Product applications include medical diagnostics and wound care, inkjet printer cartridges, writing instruments, and air fresheners.

Filtrona invested \$1.8 million in new equipment that will result in two to four new jobs. The community provided the company with an investment incentive. www.filtronafibertec.com



momentum

Campaign for Tomorrow's Growth Saginaw Future Inc. Contributors

Dow Corning Corporation and Hemlock Semiconductor Corporation

- Citizens Bank Covenant HealthCare
 - \$10,000 \$20,000
- JPMorgan Chase Foundation
- Consumers Energy The Dow Chemical Company
- HealthPlus of Michigan
- Mobile Medical Response, Inc. Nexteer Automotive
- St. Mary's of Michigan

\$4,000 - \$5,000

- Bierlein Companies, Inc.
- PNC.
- The Saginaw News

- \$2,000 \$3,999 Bavarian Inn Restaurant & Lodge Braun, Kendrick, Finkbeiner PLC
- Champagne & Marx Excavating, Inc. Chemical Bank
- Fabiano Brothers
- Frankenmuth Mutual Insurance Co.
- Garber Management Group Great Lakes Bay Michigan Works!
- IBEW Local #557 Independent Bank
- John E. Green Company Means Industries, Inc.
- Memtron Technologies Co.
- Merrill Technologies Group
- Morley Companies, Inc. Pumford Construction Inc.
- Rehmann
- Riverfront Medical Realty
- Scientific Brake & Equipment Co.
- Spence Brothers
- Spicer Group Stevens Worldwide Van Lines
- The Straits Corporation
- Three River Corporation Wildfire Credit Union
- Wolgast Corporation

\$1,000 - \$1,999

- 1st State Bank
- Absolute! Building Maintenance Acoustical Services, Inc. Amigo Mobility International, Inc.
- Art Sample Furniture CIGNYS
- JoAnn Crary
- Delta College
- Filtrona Porous Technologies Frank M. Polasky, PLC
- Fullerton Tool Company
- Glastender, Inc. Hausbeck Pickle Company Inc.
- ITC Holdings Corporation
- Kochville Township DDA KUKA Assembly and Test Corp.
- Lake Huron Credit Union
- Michigan CardioVascular Institute
- Midwestern Surgical Associates
- Residence Inn/Springhill Suites by Marriott Rifkin Scrap Iron & Metal Co. Saginaw Bay Underwriters
- Saginaw Transit Authority Regional Services (STARS)
- Saginaw Valley State University
- Sargent Docks & Terminal, Inc. and Saginaw Rock Products SVRC Industries, Inc.
- Synergy Medical Education Alliance Team One Credit Union
- Tri-Star Trust Bank
- United Auto Workers Region 1D
- Wanigas Credit Union

- Wigen, Tincknell, Meyer & Assoc., Inc. William A. Kibbe & Associates, Inc.
- Wolohan Enterprises Inc. Wright-K Technology, Inc.

\$301 - \$800

- A.C. Klopf Inc. Accurate Carbide Tool Co.
- AKT Peerless Environmental Services, LLC
- American Maintenance & Cleaning Andrews, Hooper & Pavlik PLC Brandle Roofing & Sheet Metal Co. BRONNER'S CHRISTmas WONDERLAND

- WONDERLAND
 Central Warehouse Company / Saginaw
 Diversified Services LLC
 Chesaning Manufacturing Co.
 Community State Bank
 Diddle For and Head

- Deisler Funeral Home
- Duperon Corporation
- Duro-Last Roofing, Inc.
- E.A. Becker & Associates, Inc. Employee Benefit Resources, Inc.
- Firstbank-Alma Frankenmuth Credit Union
- Gardner, Provenzano, Schauman &
- Thomas, P.C
- Gilbert, Smith & Borrello, P.C.
- Great Lakes Loons/Michigan Baseball Foundation
- Hi-Tech Optical Inc. & Phase Liner of
- Michigan, Inc.
- Horizons Conference Center HYMMCO, LLC
- InCal Technologies
- Iron Workers Local 25 LB Transportation Group Omni
- Mahar Tool Supply Co., Inc. Masud, Patterson, Schutter, Peters &
- Vary, P.C.
 McNally-Nimmergood Co.
- Michigan Sugar Company
- Miles Petroleum & Propane, Inc. MIS Corporation Michigan Muehlenbeck Distributing Co., Inc.
- Norton Accounting & Consulting One Source Office Products
- Orchid Unique Advanced Machining
- Pinnacle Design
- Ramey's Janitorial Services R.C. Hendrick & Son, Inc.
- Remer Plumbing, Heating & A.C. Inc. Saginaw Labor Council AFL-CIO
- Saginaw Medical Federal Credit Union
- Severance Tool Industries S.P.A.C.E., Inc.
- SSP Associates, Inc.
- Standard Electric Company Star of the West Milling Company
- Trademark Commercial Group Wilcox Professional Services, LLC
- William F. Nelson Electric, Inc.
- Wirt Financial and Leasing Services
- Wirt Saginaw Stone Dock
- XPEDX, Division of International Paper Co. Zatkoff Seals & Packings
- Zehnder's of Frankenmuth

\$50 - \$300

- AGD Management Corporation McDonald's Office
- Delena and Ed Allen
- **Bailey Construction**
- Beattie Master Pool & Spa Bright Wilkins Investment
- Business Innovations Group
- Century 21 Signature Realty Cinderella, Inc.
- CMW Real Estate, Inc.
- Freeland Bean & Grain
- Future Insurance Agency

- General Machine Service Global Recruiters of Saginaw

- Hoyt Nursing & Rehab Centre J. M. Kusch, Inc. John M. Jacobs Plumbing & Heating Inc.
- John V. Polomsky II, P.C.
- Steve & Ann Jonas King Communications Inc.
- MacDonald Broadcasting Company
- Maple Ridge Financial Mast, Foulds & Co., P.C.
- Mayan Agency
 MBS International Airport Commission
 Mid Valley Insurance & Financial Services
- Midwest Śales, Inc.
- Panda Promotional Products
- Pat's Food Center
- RA Monk Insurance Agency
- R&R Ready-Mix, Inc.
 Saginaw Co. Employees Credit Union
- Saginaw Machine Systems
 TBF Graphics/Digital
 Terabyte Consulting
 TPI Powder Metallurgy Inc.
- TSSF Architects, Inc. Wade Trim, Inc.
- Webster, Looby & Baumgarten, P.C. Zehnder & Associates, P.C.
- Zeilinger Wool, Co. Zolton Law Offices

Atlas Advertising Dornbos Printing Impressions

- Masud, Patterson, Schutter, Peters &
- The Michigan Banner
- Princing & Ewend
 Step Above Enterprises Jake's Old
 City Grill
- WNEM TV5

- Local Government Contracts Bridgeport Charter Township DDA Buena Vista Charter Township DDA
- Carrollton Township
- Chesaning Township City of Frankenmuth
- City of Saginaw City of Zilwaukee
- County of Saginaw Richland Township Saginaw Charter Township
- Spaulding Township Thomas Township

Management

- Tittabawassee Township
- Village of Birch Run Village of Chesaning Village of Merrill Village of St. Charles
- Project Specific Contributors AT&T Foundation
- Robert E. Stark & Martin H. Stark Foundation Margaret Stoker Charitable Trust administered by Citizens Bank Wealth

Sustain the Momentum Invest in Saginaw Future

Saginaw Future and its volunteer Board of Directors are working extremely hard to finish its funding campaign, Sustain the Momentum - Invest in Saginaw Future, which supports Saginaw Future's economic development efforts

from 2011 through 2013. Led by Campaign Co-Chairmen Richard J. Garber and Jim VanTiflin, a Saginaw Future Funding Committee has been actively raising funds with assistance from the Saginaw County

Chamber of Commerce. Saginaw Future is a 501(c)3 non-profit, with the majority of its funding coming from private sector tax deductible contributions.



Jim VanTiflin

The support of local businesses, individuals, foundations and organizations will allow for continued progress in existing programs and the development of new initiatives.

Saginaw Future also contracts with 18 local municipalities, including the County of Saginaw and the City of Saginaw, for economic development services. The ultimate goal is new investment and jobs created in Saginaw and the Region! To Invest in Saginaw Future please go to www.SaginawFuture.com and click CONTRIBUTE HERE! or call Lisa at 989-754-8222 x 239.

New Steering Business for Nexteer

Nexteer Automotive, the only tier one automotive supplier committed exclusively to wheel-to wheel advanced steering and driveline systems, has been awarded a new contract to manufacture steering columns for a North





American automaker. As a result of the business, Nexteer will invest \$7 million in Saginaw's Plant Six, a 747,900 square-foot facility dedicated to steering columns and components.

"This is the first implementation of an innovative steering column design that will enable Nexteer to win business around the world," said Rick Nash, business line executive for steering columns, Nexteer. "It's a perfect example of our team's commitment to staying ahead of the curve, developing the latest technology that will deliver high value and performance for our customers."

Production on the project is expected to begin in 2012 and will result in 50 jobs during the life of the contract. Saginaw Future recently assisted Nexteer with an incentive package, supported by Buena Vista Charter Township and the Michigan Economic Development Corporation.

On July 7, General Motors and Pacific Century Motors announced a definitive agreement to acquire Nexteer Automotive from General Motors. Nexteer Automotive's customers include GM, Fiat, Ford, Toyota, Chrysler and PSA Peugeot Citroen, as well as automakers in India, China and South America. **www.nexteer.com**

Saginaw Data, Photos & Videos



www.SaginawFuture.com

While focusing on business attraction and expansion, Saginaw Future's redesigned Web site is a source of detailed statistics, quality of life information and the latest Saginaw economic news. It is also the focal point of a complete digital package that is a multimedia resource for residents, businesses and local municipalities.

www.flickr.com/photos/SaginawFuture

From hi-tech to outdoor photos, the Saginaw Future Photostream provides numerous community photos for free! Simply include the statement - "Photo provided by Saginaw Future" when using a downloaded picture.

www.youtube.com/MarketingSaginaw

Watch, embed and share Saginaw and Great Lakes Bay videos on Saginaw Future's Youtube channel. From the latest Dow Kokam announcement to solar energy opportunities, more videos are being added to keep viewers tuned into Saginaw and the region.

www.facebook.com/SaginawFuture

Stay up to speed on economic information and opportunities, find us on Facebook and click "Like"!

More Government Contracts

The Saginaw Future Procurement Technical Assistance Center (PTAC) assisted eight regional companies attain more than \$11.3 million in government contracts. The companies won a total of 271 state and federal government contracts in the second quarter of 2010.



The numerous products and services provided include aerospace and defense related, medical device manufacturing, business support services and more. The federal government is a multi-billion dollar purchaser of goods and services. States and local governments are also major purchasers of products and services.

The Saginaw Future PTAC provides no fee assistance to businesses that are interested in tapping this market. Saginaw Future's Procurement Manager, Delena Spates-Allen, has over 20 years of expertise helping businesses acquire federal and state government contracts.

The services offered by the Saginaw Future PTAC include bid matching service, market research, specifications and standards, federal acquisition regulations, subcontracting opportunities and much more.

During 2009, the Saginaw Future PTAC helped area companies win a total of 515 government contracts with a total value of more than \$17 million. The Saginaw Future PTAC educates businesses through formalized seminars and specific one-on-one consultations. www.SaginawFuture.com/Expand-in-Saginaw-Government-Contracting.aspx



Banner-Day Recognized as B.E.S.T.

Saginaw-based, Banner-Day was awarded the B.E.S.T. (Becoming Environmentally Sustainable Together) in Baking designation sponsored by the International Baking Industry Exposition Committee (IBIE) for its outstanding efforts to reduce energy through its Total Oven Control (TOC®) featuring SmartBake™. The TOC® with SmartBake™ was evaluated by a panel of expect judges in baking and environmental sustainability.



The Banner-Day TOC® system featuring SmartBake™, includes such features as "recipe" control, "tray skipping" and zone burner capacity management, and provides for flexible, highly reliable, energy conscious direct gas fired oven operation. This system shuts off gas flow to any burner that is staged off or fails to light or stay lit. Each gas burner is individually monitored and controlled.

An electric gas solenoid valve at each burner provides positive shut off. This is in contrast to antiquated constant spark ignition systems wherein gas flow to failed burners is not shut off allowing unburned natural gas to be vented into and exhausted through the oven to the atmosphere.

Energy is saved by elimination of zone temperature over-rides (flash heat) which increase oven exhaust stack temperatures and oven radiation, and convection loses. As part of a commitment to positive transformation, the IBIE has identified sustainability as one of the industry's top priorities. **www.banner-day.com**

Jetool Certified and Seeking Growth



Jetool, a global manufacturer for GSE tooling, announced today that its has achieved AS9100 certification in just six months with the guidance of R.K.P. Quality Consulting of Comins, MI, demonstrating its commitment to the AS9100 quality management system and customers. This certification was achieved after an audit by QMI-SAI Global with Jetool scoring a 98.9 %.

The AS9100 quality control system is rapidly becoming a prerequisite for doing business in the aerospace industry and Jetool recognized the benefits the certification would deliver to their existing customer base and would also exhibit their dedication for quality to all companies in the aerospace industry. Jetool's Management Team hopes to expand its customer base to larger aerospace companies, such as Lockheed Martin and Boeing, who require ISO9001 and/or AS9100 certification.

Jetool has achieved the levels of the standard that include; Configuration Management, Purchasing, Product Realization, and Product Monitoring / Measurement. The AS9100 aerospace quality standard is based upon ISO 9001:2008 with nearly 100 additional requirements focused specifically towards aerospace which directly impacts product safety and reliability in the aerospace industry. www.jetool.com

New Regional Office for BKF



The law firm of Braun Kendrick Finkbeiner has recently opened a new office at 224 E. Larkin St. in downtown Midland. The firm's prior Midland location was at 2820 Jefferson St.

The largest law firm north of Detroit and east of Grand Rapids, Braun Kendrick Finkbeiner offers expert legal counsel in extensive practice areas including business, litigation, municipal, immigration, labor and employment, real estate, sports, bankruptcy, healthcare, estate planning and other specialties. The new downtown Midland location offers a full scope of professional legal services tailored to meet all client needs, from the individual to the international organization.

As Executive Committee Chairman John Decker notes "Our Midland location gives us a strategic advantage to support our growing regional client opportunities".

Serving clients since 1874, Braun Kendrick Fink-beineris an award-winning, mid-sized, AV® Peer Review Rated, full-service law firm with offices in Saginaw, Midland and Mt. Pleasant. Recently, Braun Kendrick attorney Tim Arnold was elected as the President of the Saginaw County Bar Association, and Braun Kendrick attorney Brian Makaric was elected as a Director. www.bkf-law.com

Saginaw Future

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NEW!!! www.SaginawFuture.com

Saginaw Future 2010 Performance Report

	2010 <u>Goal</u>	First Quarter	Second Quarter	Third <u>Quarter</u>	YTD <u>Total</u>
Business Expansions	20	7	6	-	13
Businesses Attracted	5	1	2	-	3
Jobs Created/Retained	1,000	116	114	-	230
# of Gov't Contracts	350	186	271	-	457
Value of Gov't Contracts	\$14 M	\$2.3 M	\$11.3 M	-	\$13.6 M
Value of New Investment	NGE	\$7.8 M	\$25.9	-	\$33.7 M

NOTE:

Saginaw Future uses multiple mailing lists, if you receive a duplicate newsletter, please pass it on to an interested associate.

Also, please contact Saginaw Future with address changes or with any new additions to the mailing list.

For previous newsletters and/or additional Saginaw County, MI, USA publications, go to www.SaginawFuture.com or call 989-754-8222.

Saginaw Future Staff

- JoAnn Crary, CEcD President
- Steve Jonas, CEcD Executive Vice President
- Delena Spates-Allen

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 Economic Development
 Specialist

- Greg LaMarr
 Communications Manager
- Stephanie Bauer Accountant
- Lisa Dobbins
 Office Manager
- Marcelle Smith

 Procurement Technician